

ANALYSIS OF SERVICE BUDGETS 2024/25

£'000	Health	Children's	Environment	Finance	Housing	Transport	GENERAL FUND TOTAL	Dedicated Schools Budget	Housing Revenue Account	TOTAL
EXPENDITURE										
Salaries	24,734	53,455	3,615	9,373	7,175	5,216	103,570	142,359	23,673	269,601
Premises	94	778	6,294	738	960	1,609	10,471	0	65,458	75,929
Use of Transport	1,317	7,576	109	41	22	18	9,082	0	309	9,391
Supplies and Services										
- Funding to Voluntary Bodies	19	0	5	608	0	0	632	0	0	632
- Other	4,273	6,182	1,870	18,309	2,459	3,438	36,530	44,814	12,339	93,683
Third Party Payments										
- Precepts, Levies and Charges	0	807	15,699	893	0	690	18,090	0	0	18,090
- Other	126,096	31,747	21,298	3,885	44,070	7,895	234,991	1,082	6,060	242,132
Transfer Payments	10,833	1,192	0	133,863	1,258	12,446	159,591	1,979	553	162,123
Support Services Recharges	3,564	6,961	3,403	17,381	834	4,035	36,179	0	11,727	47,906
Depreciation and Impairment	93	4,202	4,815	-17,821	0	7,842	-870	0	28,310	27,440
Capital Financing Charges	0	0	0	0	0	0	0	0	49,394	49,394
TOTAL	171,023	112,898	57,107	167,270	56,776	43,190	608,264	190,233	197,823	996,321

ANALYSIS OF SERVICE BUDGETS 2024/25 (continued)

£'000	Health	Children's	Environment	Finance	Housing	Transport	GENERAL FUND TOTAL	Dedicated Schools Budget	Housing Revenue Account	TOTAL
INCOME										
Government Grants	51,733	13,086	0	130,433	6,096	0	201,348	172,903	0	374,252
Other Grants & Contributions	2,159	1,503	523	325	312	596	5,419	108	0	5,527
Customer & Client Receipts	21,551	2,278	10,955	14,976	25,119	44,328	119,207	17,222	180,716	317,144
Interest	0	0	0	27,604	17	0	27,621	0	13,903	41,524
Recharge Income	0	4,201	298	6	110	72	4,686	0	0	4,686
Internal Charges	0	0	0	1,946	2,669	298	4,914	0	0	4,914
Contribution from Reserves	0	0	0	100	585	0	685	0	3,204	3,889
TOTAL	75,444	21,068	11,775	175,390	34,908	45,293	363,877	190,233	197,823	751,934
NET EXPENDITURE	95,580	91,830	45,332	-8,120	21,868	-2,104	244,387	0	0	244,387

New Homes Bonus Funding	-6,477
Improved Better Care Fund	-16,985
Other Non-Service Specific Grants	-34,127
Service Pressures Contingency	4,000
General Fund inflation from November 2023 to end of 2024/25	21,450
	212,248

GENERAL FUND REVENUE SUMMARY

SUMMARY BY COMMITTEE

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
<u>COMMITTEE</u>	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Children's	90,367,640	91,829,950	91,461,100	91,461,100
Environment	46,994,000	45,331,700	44,633,600	44,626,600
Finance	(3,956,400)	(8,119,900)	(5,926,000)	(2,944,300)
Health	91,686,900	95,579,700	94,942,300	93,082,800
Housing	21,880,700	21,868,300	21,565,800	21,513,300
Transport	(5,710,700)	(2,103,700)	(842,300)	1,428,900
Overall Committee Total	241,262,140	244,386,500	245,834,500	249,168,400

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
Variation Analysis	£	£	£	£
2023/24 ORIGINAL BUDGET	209,191,200	209,191,200	209,191,200	209,191,200
Inflation to Current Prices	23,338,100	24,643,500	24,653,500	24,673,500
Changes in Government Grants	(6,769,500)	(5,525,400)	(5,525,400)	(5,525,400)
Other Government or Outside Body Changes	(207,600)	2,404,100	4,431,400	6,795,600
Demand Led Growth	4,707,900	14,783,100	13,338,100	13,418,100
Efficiency Savings	(76,700)	(2,771,600)	(3,637,600)	(5,047,600)
Investment Priorities	5,071,240	10,502,950	9,332,300	4,417,100
Other Growth & Savings	5,911,400	(8,936,400)	(5,908,600)	1,286,300
Budget Transfers	96,100	94,600	(40,400)	(40,400)
NET EXPENDITURE	241,262,140	244,386,500	245,834,500	249,168,400

CHILDREN'S COMMITTEE

SUMMARY BY SERVICE AREA

<u>SERVICE</u>	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Business Resources	18,674,600	19,553,500	19,192,500	19,192,500
Children and Families	49,469,900	50,659,500	50,659,500	50,659,500
Early Help	11,858,700	11,313,100	11,313,100	11,313,100
Education Standards and Inclusion	10,364,440	10,303,850	10,296,000	10,296,000
CHILDREN'S COMMITTEE TOTAL	90,367,640	91,829,950	91,461,100	91,461,100

Variation Analysis	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
2023/24 ORIGINAL BUDGET	82,899,500	82,899,500	82,899,500	82,899,500
Inflation to Current Prices	6,238,300	6,609,600	6,609,600	6,609,600
Changes in Government Grants	(2,900,500)	0	0	0
Other Government or Outside Body Changes	(209,800)	(209,500)	(209,500)	(209,500)
Demand Led Growth	600,000	2,911,000	2,550,000	2,550,000
Efficiency Savings	0	(573,800)	(573,800)	(573,800)
Investment Priorities	634,540	7,850	0	0
Other Growth and Savings	2,901,800	16,300	16,300	16,300
Income Generation	(15,700)	(34,300)	(34,300)	(34,300)
Budget Transfers	219,500	203,300	203,300	203,300
NET EXPENDITURE	90,367,640	91,829,950	91,461,100	91,461,100

CHILDREN'S COMMITTEE

SUBJECTIVE ANALYSIS

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<u>Expenditure</u>				
Employees	53,577,700	53,455,200	53,455,200	53,455,200
Premises	797,640	777,550	769,700	769,700
Transport	6,822,000	7,575,700	7,214,700	7,214,700
Supplies & Services	8,857,700	6,181,427	6,181,427	6,181,427
Third Party Payments	31,911,500	32,553,800	32,553,800	32,553,800
Transfer Payments	1,191,500	1,191,500	1,191,500	1,191,500
Support Service Recharges	6,961,400	6,961,300	6,961,300	6,961,300
Depreciation & Impairment	4,201,900	4,201,900	4,201,900	4,201,900
TOTAL EXPENDITURE	114,321,340	112,898,377	112,529,527	112,529,527
<u>Income</u>				
Government Grants	(15,987,900)	(13,086,227)	(13,086,227)	(13,086,227)
Other Grants & Contributions	(1,503,100)	(1,503,100)	(1,503,100)	(1,503,100)
Customer & Client Receipts	(2,259,700)	(2,278,300)	(2,278,300)	(2,278,300)
Recharge Income	(4,203,000)	(4,200,800)	(4,200,800)	(4,200,800)
TOTAL INCOME	(23,953,700)	(21,068,427)	(21,068,427)	(21,068,427)
NET EXPENDITURE	90,367,640	91,829,950	91,461,100	91,461,100

CHILDREN'S COMMITTEE

BUSINESS RESOURCES

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Directorate & Business Resources	10,849,000	11,077,900	10,716,900	10,716,900
SEN Travel Assistance	6,975,400	7,775,400	7,775,400	7,775,400
School Support	850,200	700,200	700,200	700,200
	18,674,600	19,553,500	19,192,500	19,192,500

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Variation Analysis				
2023/24 ORIGINAL BUDGET	16,206,600	16,206,600	16,206,600	16,206,600
Inflation to Current Prices	1,119,700	1,182,000	1,182,000	1,182,000
Other Government or Outside Body Changes				
- Employer's Pension Contribution Increase	109,000	109,000	109,000	109,000
- London Pension Fund Authority Levy increase	(709,200)	(709,200)	(709,200)	(709,200)
Demand Led Growth				
- Special Educational Needs Transport pressures	0	800,000	800,000	800,000
- Growth Pressures in Children's Services	600,000	961,000	600,000	600,000
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(62,400)	(62,400)	(62,400)
- Directorate Staffing Review	0	(200,000)	(200,000)	(200,000)
Other Growth and Savings				
- 22-289 (Sep 22) Magic Breakfast Pilot	0	(150,000)	(150,000)	(150,000)
Budget Transfers	1,348,500	1,416,500	1,416,500	1,416,500
NET EXPENDITURE	18,674,600	19,553,500	19,192,500	19,192,500

CHILDREN'S COMMITTEE

CHILDREN AND FAMILIES

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Children in Need Teams	4,825,000	4,825,100	4,825,100	4,825,100
Children Looked After Teams	7,426,100	7,591,100	7,591,100	7,591,100
External Care Placements	14,960,400	14,950,400	14,950,400	14,950,400
Family & Community Services	9,266,200	9,266,200	9,266,200	9,266,200
Family Centres & Contact Service	1,243,200	1,243,200	1,243,200	1,243,200
Adoption, Fostering & Permanency	2,152,400	2,152,400	2,152,400	2,152,400
Special Education Needs Disability & Psych Service	2,672,000	3,822,000	3,822,000	3,822,000
Safeguarding Standards	1,153,600	1,153,600	1,153,600	1,153,600
Social Care Academy	1,051,400	1,076,200	1,076,200	1,076,200
Youth Offending Team	689,500	689,800	689,800	689,800
Specialist Services for Families	4,030,100	3,889,500	3,889,500	3,889,500
	49,469,900	50,659,500	50,659,500	50,659,500

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Variation Analysis				
2023/24 ORIGINAL BUDGET	46,471,500	46,471,500	46,471,500	46,471,500
Inflation to Current Prices	3,752,000	3,899,000	3,899,000	3,899,000
Changes in Government Grants				
- 23-083 (Mar 23) Household Support Fund Grant Income	(2,666,000)	0	0	0
- 23-226 (Jul 23) Household Support Fund Grant Income	(234,500)	0	0	0
Other Government or Outside Body Changes				
- Employer's Pension Contribution Increase	263,700	263,700	263,700	263,700
- Climate Change Levy Increase	0	200	200	200
Demand Led Growth				
- Disabled Children's Respite (Agency Home & Community Care)	0	1,150,000	1,150,000	1,150,000
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(148,300)	(148,300)	(148,300)
Investment Priorities				
- 23-407 (Nov 23) Cost of Living Response - Youth Bus	69,000	0	0	0
Other Growth and Savings				
- 23-083 (Mar 23) Household Support Fund Grant Spend	2,666,000	0	0	0
- 23-226 (Jul 23) Household Support Fund Grant Spend	234,500	0	0	0
- 23-384 (Nov 23) Corporate Parenting - Our Ambitions as a Council	0	165,000	165,000	165,000
- Business Rates - 2023/24 Base Liability Adjustment	1,300	1,300	1,300	1,300
Income Generation				
- 23-99 (Mar 23) Annual Review of Charges	(100)	(100)	(100)	(100)
- 24-49 (Feb 24) Annual Review of Charges		(100)	(100)	(100)
Budget Transfers	(1,087,500)	(1,142,700)	(1,142,700)	(1,142,700)
NET EXPENDITURE	49,469,900	50,659,500	50,659,500	50,659,500

CHILDREN'S COMMITTEE

EARLY HELP

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Afterschool & Holiday Play Centres	29,200	10,600	10,600	10,600
Youth Services	190,500	190,500	190,500	190,500
Children's Centres	2,445,900	1,962,600	1,962,600	1,962,600
Early Years Central & Management Costs	1,165,200	1,165,700	1,165,700	1,165,700
Early Years - Dedicated Schools Grant	43,900	43,900	43,900	43,900
Innovation & Impact Service	95,000	95,000	95,000	95,000
PUBLIC HEALTH	7,889,000	7,844,800	7,844,800	7,844,800
	11,858,700	11,313,100	11,313,100	11,313,100

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Variation Analysis				
2023/24 ORIGINAL BUDGET	10,866,600	10,866,600	10,866,600	10,866,600
Inflation to Current Prices	796,000	838,500	838,500	838,500
Other Government or Outside Body Changes				
- Employer's Pension Contribution Increase	30,100	30,100	30,100	30,100
- Climate Change Levy Increase	0	100	100	100
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(42,400)	(42,400)	(42,400)
Investment Priorities				
- 22-388 (Nov 22) Cost of Living Response - a 'Warmer Welcome'	98,100	0	0	0
- 23-407 (Nov 23) Cost of Living Response - Healthy Start and Vouchers for Free School Meals	54,000	0	0	0
- Cost of Living Response - a 'Warmer Welcome' 2023/24	370,000	0	0	0
Income Generation				
- 23-99 (Mar 23) Annual Review of Charges	(15,600)	(15,600)	(15,600)	(15,600)
- 24-49 (Feb 24) Annual Review of Charges	0	(18,500)	(18,500)	(18,500)
Budget Transfers	(340,500)	(345,700)	(345,700)	(345,700)
NET EXPENDITURE	11,858,700	11,313,100	11,313,100	11,313,100

EDUCATION STANDARDS AND INCLUSION

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
School Participation & Improvement	2,624,300	2,599,300	2,599,300	2,599,300
Lifelong Learning	105,040	69,450	61,600	61,600
Pupil Services	130,800	130,800	130,800	130,800
Psychology Service	983,700	983,700	983,700	983,700
Special Education Needs & Disability Services	2,751,600	2,751,600	2,751,600	2,751,600
Schools Depreciation	3,769,000	3,769,000	3,769,000	3,769,000
	10,364,440	10,303,850	10,296,000	10,296,000

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Variation Analysis				
2023/24 ORIGINAL BUDGET	9,354,800	9,354,800	9,354,800	9,354,800
Inflation to Current Prices	570,600	690,100	690,100	690,100
Other Government or Outside Body Changes				
- Employer's Pension Contribution Increase	96,600	96,600	96,600	96,600
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(120,700)	(120,700)	(120,700)
Investment Priorities				
- 23-230 (Jul 23) Borough of Sanctuary	35,600	0	0	0
- Cost of Living Response - Lifelong learning	7,840	7,850	0	0
Budget Transfers	299,000	275,200	275,200	275,200
NET EXPENDITURE	10,364,440	10,303,850	10,296,000	10,296,000

ENVIRONMENT COMMITTEE

SUMMARY BY SERVICE AREA

<u>SERVICE</u>	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Arts	1,084,800	879,400	843,800	843,800
Climate Change	634,600	578,800	413,300	413,300
Highways Operations and Streetscene	177,200	5,900	1,900	(1,100)
Leisure	16,638,400	15,778,500	15,673,500	15,670,500
Waste	28,459,000	28,089,100	27,701,100	27,700,100
ENVIRONMENT COMMITTEE TOTAL	46,994,000	45,331,700	44,633,600	44,626,600

<u>Variation Analysis</u>	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
2023/24 ORIGINAL BUDGET	42,398,300	42,398,300	42,398,300	42,398,300
Inflation to Current Prices	2,180,500	2,388,000	2,398,000	2,418,000
Other Government or Outside Body Changes	(38,000)	(11,400)	(11,400)	(11,400)
Demand Led Growth	133,900	133,900	133,900	133,900
Efficiency Savings	(700)	(86,800)	(108,800)	(125,800)
Investment Priorities	964,500	384,800	154,800	154,800
Other Growth and Savings	670,000	(893,700)	(1,378,700)	(1,388,700)
Budget Transfers	685,500	1,018,600	1,047,500	1,047,500
NET EXPENDITURE	46,994,000	45,331,700	44,633,600	44,626,600

ENVIRONMENT COMMITTEE

ARTS SERVICE

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Arts Service	1,084,800	879,400	843,800	843,800
	1,084,800	879,400	843,800	843,800
Variation Analysis	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
2023/24 ORIGINAL BUDGET	864,500	864,500	864,500	864,500
Inflation to Current Prices	30,700	38,600	38,600	38,600
Other Government or Outside Body Changes				
- Employers Pension Contribution Increase	900	900	900	900
Demand Led Growth				
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(10,400)	(10,400)	(10,400)
- Use of S106 and Other External Funding	0	(10,000)	(10,000)	(10,000)
Investment Priorities				
- 23-231 (July 23) London Borough of Culture Bid	220,000	30,000	0	0
Budget Transfers	(31,300)	(34,200)	(39,800)	(39,800)
NET EXPENDITURE	1,084,800	879,400	843,800	843,800

ENVIRONMENT COMMITTEE

CLIMATE CHANGE SERVICE

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Climate Change	634,600	578,800	413,300	413,300
	634,600	578,800	413,300	413,300
	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	675,700	675,700	675,700	675,700
Inflation to Current Prices	13,400	32,100	32,100	32,100
Other Government or Outside Body Changes				
- Employers Pension Contribution Increase	1,600	1,600	1,600	1,600
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(16,700)	(16,700)	(16,700)
Investment Priorities				
- 23-237 (July 23) Climate Change projects	264,900	0	0	0
- Cost of Living Response - WRAP Service	125,400	0	0	0
- Climate Change priority initiatives (WESS)	5,000	0	0	0
- 24-32 (Feb 24) Climate Update and Plan Refresh	0	200,000	0	0
Other Growth and Savings				
Removal of Temporary Budgets	(17,400)	(223,300)	(223,300)	(223,300)
Budget Transfers	(434,000)	(90,600)	(56,100)	(56,100)
NET EXPENDITURE	634,600	578,800	413,300	413,300

ENVIRONMENT COMMITTEE

HIGHWAYS OPERATIONS AND STREETSCENE

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Inspection & Enforcement	369,600	233,200	233,200	233,200
Network Management	(713,300)	(748,200)	(752,200)	(755,200)
Tree Root Provision	367,700	367,700	367,700	367,700
Winter Maintenance	153,200	153,200	153,200	153,200
	177,200	5,900	1,900	(1,100)

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Variation Analysis				
2023/24 ORIGINAL BUDGET	35,800	35,800	35,800	35,800
Inflation to Current Prices	72,400	87,300	87,300	87,300
Other Government or Outside Body Changes				
- Employers Pension Contribution Increase	11,200	11,200	11,200	11,200
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(15,900)	(19,900)	(22,900)
Investment Priorities				
- 23-205 (June 23) Mega Skips	154,800	154,800	154,800	154,800
Other Growth and Savings				
- 23-400 (Dec 23) Fees & Charges	0	(69,000)	(69,000)	(69,000)
- Fixed Penalty Notice for Fly-Tipping/Littering	0	(100,000)	(100,000)	(100,000)
Budget Transfers	(97,000)	(98,300)	(98,300)	(98,300)
NET EXPENDITURE	177,200	5,900	1,900	(1,100)

ENVIRONMENT COMMITTEE

LEISURE

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Leisure, Culture & Bereavement	4,402,800	3,396,400	3,296,400	3,296,400
Libraries	5,241,400	5,114,700	5,112,700	5,111,700
Registrars	185,600	185,600	185,600	185,600
Leisure and Culture Services	6,808,600	7,081,800	7,078,800	7,076,800
	16,638,400	15,778,500	15,673,500	15,670,500

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Variation Analysis				
2023/24 ORIGINAL BUDGET	14,717,600	14,717,600	14,717,600	14,717,600
Inflation to Current Prices	474,700	559,000	559,000	559,000
Other Government or Outside Body Changes				
- Lee Valley Park Levy	31,700	50,000	50,000	50,000
- North East Surrey Crematorium Board	(500)	(500)	(500)	(500)
- Employers Pension Contribution Increase	11,600	11,600	11,600	11,600
- Climate Change Levy Increase	0	7,800	7,800	7,800
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	(700)	(16,200)	(21,200)	(24,200)
Investment Priorities				
- Cost of Living Response (CoLC):				
- CoLC Warm Spaces & Increased Library Hours	77,700	0	0	0
- CoLC Increased Library Hours	110,000	0	0	0
Other Growth and Savings				
- Business Rates Charges	1,500	1,500	1,500	1,500
- Leisure Services Removal of COVID-19 Support	0	(1,000,000)	(1,100,000)	(1,100,000)
- Leisure and Culture Contract	0	234,400	234,400	234,400
Budget Transfers	1,214,800	1,213,300	1,213,300	1,213,300
NET EXPENDITURE	16,638,400	15,778,500	15,673,500	15,670,500

FINANCE COMMITTEE

SUMMARY BY SERVICE AREA

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
<u>SERVICE</u>	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
General Services - Chief Executive's Group	11,380,900	12,746,200	12,222,000	11,616,000
General Services - Resources Directorate	(26,178,700)	(29,480,700)	(26,480,600)	(22,946,400)
Revenue Services	7,512,200	6,716,500	6,473,000	6,426,500
Property Services	(1,858,200)	(3,303,500)	(3,338,500)	(3,238,500)
Economic Development	1,746,800	1,773,600	1,770,100	1,770,100
Environmental Services and Regulatory Services	3,440,600	3,428,000	3,428,000	3,428,000
FINANCE COMMITTEE TOTAL	(3,956,400)	(8,119,900)	(5,926,000)	(2,944,300)

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
Variation Analysis	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
2023/24 ORIGINAL BUDGET	(6,754,400)	(6,754,400)	(6,754,400)	(6,754,400)
Inflation to Current Prices	1,655,000	1,984,400	1,984,400	1,984,400
Changes in Government Grants	0	0	0	0
Other Government or Outside Body Changes	(200,800)	(191,700)	(191,700)	(191,700)
Demand Led Growth	0	2,455,000	1,455,000	1,455,000
Efficiency Savings	(28,000)	(1,156,900)	(1,449,900)	(1,449,900)
Investment Priorities	2,676,600	8,977,000	8,317,500	3,921,800
Other Growth and Savings	24,700	(11,781,400)	(7,550,000)	(172,600)
Budget Transfers	(1,329,500)	(1,651,900)	(1,736,900)	(1,736,900)
NET EXPENDITURE	(3,956,400)	(8,119,900)	(5,926,000)	(2,944,300)

FINANCE COMMITTEE

SUBJECTIVE ANALYSIS

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<u>Expenditure</u>				
Employees	8,311,400	9,372,900	8,699,100	8,116,600
Premises	1,055,900	738,200	788,200	888,200
Transport	40,600	40,600	40,600	40,600
Supplies & Services	11,353,800	18,308,800	17,488,300	16,258,200
Third Party Payments	5,720,800	5,385,800	4,769,500	709,300
Transfer Payments	135,258,500	133,862,900	133,862,900	133,862,900
Support Service Recharges	16,667,700	17,381,300	16,120,200	16,120,200
Depreciation & Impairment	(17,820,600)	(17,820,600)	(17,820,600)	(17,820,600)
TOTAL EXPENDITURE	160,588,100	167,269,900	163,948,200	158,175,400
<u>Income</u>				
Government Grants	(131,485,700)	(130,432,700)	(130,432,700)	(130,432,700)
Other Grants & Contributions	(225,400)	(325,400)	(325,400)	(325,400)
Customer & Client Receipts	(14,345,900)	(15,075,900)	(15,075,900)	(15,075,900)
Interest	(16,564,000)	(27,604,400)	(22,088,800)	(13,334,300)
Recharge Income	(5,600)	(5,600)	(5,600)	(5,600)
Internal charges	(1,917,900)	(1,945,800)	(1,945,800)	(1,945,800)
TOTAL INCOME	(164,544,500)	(175,389,800)	(169,874,200)	(161,119,700)
NET EXPENDITURE	(3,956,400)	(8,119,900)	(5,926,000)	(2,944,300)

FINANCE COMMITTEE

GENERAL SERVICES - CHIEF EXECUTIVE'S GROUP AND OTHER

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Corporate Initiatives	736,200	1,870,900	1,469,900	863,900
Community and Partnerships	1,636,200	1,451,500	1,451,500	1,451,500
Emergency Planning	254,500	254,200	254,200	254,200
Registration of Electors	760,700	760,700	760,700	760,700
Apprenticeship Levy	562,900	562,900	562,900	562,900
Corporate Management	7,430,400	7,846,000	7,722,800	7,722,800
	11,380,900	12,746,200	12,222,000	11,616,000

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	10,021,300	10,021,300	10,021,300	10,021,300
Inflation to Current Prices	1,054,900	1,093,000	1,093,000	1,093,000
Other Government or Outside Body Changes				
- Employers Pension Contribution Increase	147,800	147,800	147,800	147,800
- London Boroughs Grant Scheme 2024/25	0	3,200	3,200	3,200
Demand Led Growth				
- Increases in External Audit Fees	0	155,000	155,000	155,000
- Bank Card Transaction Cost increases	0	200,000	200,000	200,000
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(35,300)	(35,300)	(35,300)
- Restructuring of Graduate Trainee Scheme	0	(92,000)	(185,000)	(185,000)
Investment Priorities				
- Cost of Living Response Measures	186,100	(44,100)	(44,100)	(44,100)
- 23-237 (July 23) Brought forward Coronation Grant	13,000	0	0	0
- Change Programme Projects	123,200	442,000	0	0
- Strengthening Corporate Core	0	500,000	500,000	0
- 24-98 (Feb 24) Annual Equalities Update - AccessAble	0	60,000	20,000	0
- 24-99 (Feb 24) Wandsworth Skills Offer	0	61,000	142,000	56,000
Other Growth and Savings				
- Removal of One-off Items from Base	(223,100)	(223,100)	(253,300)	(253,300)
- 23-318 (Sept 23) Additional Senior Management Capacity	0	207,000	207,000	207,000
- Corporate Project Management Improvement	0	160,200	160,200	160,200
- Other Minor Developments	15,500	15,500	15,500	15,500
Budget Transfers	42,200	74,700	74,700	74,700
NET EXPENDITURE	11,380,900	12,746,200	12,222,000	11,616,000

FINANCE COMMITTEE

GENERAL SERVICES - FINANCE

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
General Services Finance	(7,961,500)	(11,263,500)	(8,263,400)	(4,729,200)
Capital Financing Account	(18,217,200)	(18,217,200)	(18,217,200)	(18,217,200)
	(26,178,700)	(29,480,700)	(26,480,600)	(22,946,400)

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	(25,187,000)	(25,187,000)	(25,187,000)	(25,187,000)
Inflation to Current Prices	(61,700)	65,600	65,600	65,600
Other Government or Outside Body Changes				
- LPFA Levy (Inner London)	(419,500)	(419,500)	(419,500)	(419,500)
Demand Led Growth				
- Information Technology pressures pending full review	0	1,000,000	0	0
- Future projected use of Refugee Reserve	0	1,100,000	1,100,000	1,100,000
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	(700)	(131,900)	(131,900)	(131,900)
- Unused Accruals Relating to Goods Receipted	0	(500,000)	(500,000)	(500,000)
Investment Priorities				
- 23-237 (Jul 23) Workspace and Great Employer Pilots	99,300	0	0	0
- Cost of Living Crisis Response	110,600	4,010,100	4,616,200	2,000,000
- Change Programme Projects	247,700	2,742,600	1,444,000	0
- 23-89 (Feb 24) Revenue impact of Capital Bids	0	848,000	1,279,000	1,496,000
Other Growth and Savings				
- Interest on Treasury Investments	0	(12,149,900)	(7,888,300)	(510,900)
- Microsoft Licences (Renewals Fund)	351,900	351,900	351,900	351,900
- Reversal of temporary budgets	(24,000)	(15,700)	(15,700)	(15,700)
- Reduction in Agency Staff - reduced rebate	0	150,000	150,000	150,000
Budget Transfers	(1,295,300)	(1,344,900)	(1,344,900)	(1,344,900)
NET EXPENDITURE	(26,178,700)	(29,480,700)	(26,480,600)	(22,946,400)

FINANCE COMMITTEE

REVENUE SERVICES

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Council Tax & Business Rates Collection	1,403,200	1,349,700	1,349,700	1,349,700
Housing & Council Tax Benefits	6,109,000	5,366,800	5,123,300	5,076,800
	7,512,200	6,716,500	6,473,000	6,426,500

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	6,856,300	6,856,300	6,856,300	6,856,300
Inflation to Current Prices	439,000	438,100	438,100	438,100
Other Government or Outside Body Changes				
- Employers Pension Contribution Increase	39,800	39,800	39,800	39,800
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(7,700)	(7,700)	(7,700)
- Increased Housing Benefit Overpayment Recovery	0	(260,000)	(260,000)	(260,000)
- Staffing Efficiencies Linked to Rollout of Universal Credit	0	(50,000)	(250,000)	(250,000)
Investment Priorities				
- 23-237 (July 23) New Burdens Grant use from 2022/23	161,000	0	0	0
- Cost of Living Response measures	539,100	68,900	25,400	(21,100)
Other Growth and Savings				
- Removal of one off budgets	(108,900)	0	0	0
Budget Transfers	(414,100)	(368,900)	(368,900)	(368,900)
NET EXPENDITURE	7,512,200	6,716,500	6,473,000	6,426,500

FINANCE COMMITTEE

PROPERTY SERVICES

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Commercial Properties	(5,278,620)	(5,745,620)	(5,745,620)	(5,745,620)
Energy and Sustainability Team	485,800	39,000	(46,000)	(46,000)
Operational Properties	2,801,920	2,270,420	2,320,420	2,420,420
Properties Pending Disposal	132,700	132,700	132,700	132,700
	(1,858,200)	(3,303,500)	(3,338,500)	(3,238,500)

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	(3,153,000)	(3,153,000)	(3,153,000)	(3,153,000)
Inflation to current prices	110,600	253,300	253,300	253,300
Changes in Government Grants				
Other Government or Outside Body Changes				
- National Non Domestic Rates Revaluations				
- Employers Pension Contribution Increase	17,000	17,000	17,000	17,000
- Climate Change Levy increase	0	5,900	5,900	5,900
Demand Led Growth				
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	(27,300)	(59,300)	(59,300)	(59,300)
Investment Priorities				
- 23-237 (Jul 23) Future accommodation review	747,000	0	0	0
- 23-237 (Jul 23) Council buildings energy audits	100,000	0	0	0
- 23-237 (Jul 23) Schools energy audits	62,000	0	0	0
- 23-100 (Feb 24) Relocation of Frogmore Depot	0	100,000	150,000	250,000
Other Growth and Savings				
- Business Rates adjustments	13,300	15,400	15,400	15,400
- Additional Rental Income from Commercial Properties	0	(470,000)	(470,000)	(470,000)
Budget Transfers	272,200	(12,800)	(97,800)	(97,800)
NET EXPENDITURE	(1,858,200)	(3,303,500)	(3,338,500)	(3,238,500)

FINANCE COMMITTEE

Economic Development

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Economic Development	608,600	535,300	531,800	531,800
Town Centres	1,138,200	1,238,300	1,238,300	1,238,300
	1,746,800	1,773,600	1,770,100	1,770,100

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	1,473,900	1,473,900	1,473,900	1,473,900
Inflation to Current Prices	104,700	119,900	119,900	119,900
Other Government or Outside Body Changes				
- Employers Pension Contribution Increase	14,100	14,100	14,100	14,100
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(15,100)	(15,100)	(15,100)
Investment Priorities				
- 23-237(Jul 23) Cost of Living - Supporting Businesses	100,000	0	0	0
- SME Resource Efficiency Support	5,800	0	0	0
- Cost of Living Crisis Measures	44,300	3,500	0	0
- 24-96 High Streets and Town Centres Update	0	100,000	100,000	100,000
Other Growth and Savings				
- Removal of temporary budgets	0	77,300	77,300	77,300
Budget Transfers	4,000	0	0	0
NET EXPENDITURE	1,746,800	1,773,600	1,770,100	1,770,100

FINANCE COMMITTEE

ENVIRONMENTAL SERVICES AND REGULATORY SERVICES

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Coroners' Court and Mortuary	721,600	721,600	721,600	721,600
Regulatory Services	2,719,000	2,706,400	2,706,400	2,706,400
	3,440,600	3,428,000	3,428,000	3,428,000

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	3,234,100	3,234,100	3,234,100	3,234,100
Inflation to Current Prices	7,500	14,500	14,500	14,500
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(5,600)	(5,600)	(5,600)
Investment Priorities				
- 23-237 (Jul 23) Air Quality Initiatives	45,000	0	0	0
- 23-279 (Sep 23) Air Quality Action Plan	92,500	185,000	185,000	185,000
Other Growth and Savings				
NET EXPENDITURE	3,440,600	3,428,000	3,428,000	3,428,000

HEALTH COMMITTEE

SUMMARY BY SERVICE AREA

<u>SERVICE</u>	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Adult Service Operations	90,334,800	94,775,900	94,165,800	92,306,300
Commissioning and Quality Standards	21,255,300	21,486,300	21,486,300	21,486,300
Business Resources	5,813,500	5,702,800	5,702,800	5,702,800
Public Health	(26,724,300)	(27,543,000)	(27,543,000)	(27,543,000)
Community Safety	1,007,600	1,157,700	1,130,400	1,130,400
HEALTH COMMITTEE TOTAL	91,686,900	95,579,700	94,942,300	93,082,800

<u>Variation Analysis</u>	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
2023/24 ORIGINAL BUDGET	81,266,600	81,266,600	81,266,600	81,266,600
Inflation to Current Prices	9,248,300	9,327,300	9,327,300	9,327,300
Changes in Government Grants	(2,458,200)	(5,480,400)	(5,480,400)	(5,480,400)
Other Government or Outside Body Changes	144,300	144,300	144,300	144,300
Demand Led Growth	800,000	5,500,000	5,500,000	5,500,000
Efficiency Savings	(48,000)	(802,000)	(1,295,000)	(2,635,000)
Investment Priorities	545,600	883,300	660,000	140,500
Other Growth and Savings	2,145,000	4,671,100	4,750,000	4,750,000
Budget Transfers	43,300	69,500	69,500	69,500
NET EXPENDITURE	91,686,900	95,579,700	94,942,300	93,082,800

HEALTH COMMITTEE

SUBJECTIVE ANALYSIS

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
<u>Expenditure</u>				
Employees	24,301,600	24,734,400	24,734,400	24,523,400
Premises	93,700	93,700	93,700	93,700
Transport	1,317,300	1,317,300	1,317,300	1,317,300
Supplies & Services	4,094,300	4,273,000	4,049,700	3,741,200
Third Party Payments	120,150,700	126,115,400	125,701,300	124,361,300
Transfer Payments	10,832,900	10,832,900	10,832,900	10,832,900
Support Service Recharges	6,082,600	6,082,500	6,082,500	6,082,500
Depreciation & Impairment	92,700	92,700	92,700	92,700
 TOTAL EXPENDITURE	 166,965,800	 173,541,900	 172,904,500	 171,045,000
 <u>Income</u>				
Government Grants	(48,749,900)	(51,733,200)	(51,733,200)	(51,733,200)
Other Grants & Contributions	(2,159,400)	(2,159,400)	(2,159,400)	(2,159,400)
Customer & Client Receipts	(21,850,900)	(21,550,900)	(21,550,900)	(21,550,900)
 TOTAL INCOME	 (75,278,900)	 (77,962,200)	 (77,962,200)	 (77,962,200)
 NET EXPENDITURE	 91,686,900	 95,579,700	 94,942,300	 93,082,800

HEALTH COMMITTEE

ADULT SERVICE OPERATIONS

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Adult Service Operations Teams	14,328,800	14,302,400	14,302,400	14,302,400
Early Help & Enablement Services	1,076,300	1,076,300	1,076,300	1,076,300
Services for Adults with Learning Disabilities	39,462,600	39,403,700	39,403,700	39,403,700
Services for Adults with Mental Health Needs	10,485,200	10,150,200	10,036,100	9,796,100
Services for Older People, Sensory & Physical Disabilities	24,849,700	28,897,700	28,597,700	27,497,700
Borough of Sanctuary Operational & Team Budget	132,200	945,600	749,600	230,100
	90,334,800	94,775,900	94,165,800	92,306,300

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Variation Analysis				
2023/24 ORIGINAL BUDGET	81,518,700	81,518,700	81,518,700	81,518,700
Inflation to Current Prices	7,483,500	7,495,000	7,495,000	7,495,000
Changes in Government Grants				
- Adult Social Care Discharge Fund Grant Income	0	(1,587,800)	(1,587,800)	(1,587,800)
- ASC Market Sustainability and Improvement Fund Grant Income	0	(2,638,400)	(2,638,400)	(2,638,400)
- ASC Market Sustainability and Improvement Fund - Workforce Fund Grant Income	(1,973,200)	0	0	0
- Winter Pressures Grant Loss	712,000	712,000	712,000	712,000
- Social Care In Prisons Grant income	(1,900)	(1,900)	(1,900)	(1,900)
Other Government or Outside Body Changes				
- Employer's Pension Contribution Increase	79,700	79,700	79,700	79,700
Demand Led Growth				
- Demographic Pressures resulting in New Packages of Care	0	2,700,000	2,700,000	2,700,000
- Care Package Growth - Cost increases due to market rates	0	2,000,000	2,000,000	2,000,000
- Growth pressures in Adult Social Care	800,000	800,000	800,000	800,000
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(5,600)	(5,600)	(5,600)
- 23-163 (June 23) Transformation of Day Opportunities	(48,000)	(100,000)	(100,000)	(100,000)
- 23-295 (Sep 23) Mental Health Commissioning Review	0	(35,000)	(228,000)	(468,000)
- Older People Delivery Plan		(600,000)	(900,000)	(2,000,000)
Investment Priorities				
- 23-237 (Jun 23) Adult Social Care Assessment	130,000	0	0	0
- 23-230 (Jul 23) Refugee and Resettlement Team	244,000	87,800	44,000	0
- Rephasing of Refugee and Resettlement Team Budget	(200,000)	192,100	7,900	0
- 23-230 (Jul 23) Borough of Sanctuary	88,200	665,700	697,700	230,100
Other Growth and Savings				
- Removal of Short Term Staffing Efficiencies	0	80,600	80,600	80,600
- 23-295 (Sep 23) Mental Health Commissioning Review	0	0	78,900	78,900
- Adult Social Care Discharge Fund Grant Spend	0	1,587,800	1,587,800	1,587,800
- ASC Market Sustainability and Improvement Fund Grant Spend	0	2,638,400	2,638,400	2,638,400
- ASC Market Sustainability and Improvement Fund - Workforce Fund Grant Spend	1,973,200	0	0	0
- Winter Pressures Grant Spend Removal	(712,000)	(712,000)	(712,000)	(712,000)
- Social Care In Prisons Grant Spend	1,900	1,900	1,900	1,900
- 23-297 (Sept 23) Overnight Respite	(58,900)	(117,800)	(117,800)	(117,800)
Budget Transfers	297,600	14,700	14,700	14,700
NET EXPENDITURE	90,334,800	94,775,900	94,165,800	92,306,300

HEALTH COMMITTEE

COMMISSIONING & QUALITY STANDARDS

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Adult Public Health Services	10,765,900	10,765,900	10,765,900	10,765,900
Advocacy, Supported Employment & Other Minor Services	454,400	454,400	454,400	454,400
Commissioning Teams	2,063,000	2,078,500	2,078,500	2,078,500
Prevention & Wellbeing Services	6,335,900	6,557,400	6,557,400	6,557,400
Professional Standards & Safeguarding	1,636,100	1,630,100	1,630,100	1,630,100
	21,255,300	21,486,300	21,486,300	21,486,300

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Variation Analysis				
2023/24 ORIGINAL BUDGET	19,644,200	19,644,200	19,644,200	19,644,200
Inflation to Current Prices	1,217,500	1,230,600	1,230,600	1,230,600
Changes in Government Grants				
- Rough Sleepers Drug and Alcohol Treatment Grant Income	(204,500)	(204,500)	(204,500)	(204,500)
- Substance Misuse Grant Income	(8,900)	(8,900)	(8,900)	(8,900)
Other Government or Outside Body Changes				
- Employer's Pension Contribution Increase	21,500	21,500	21,500	21,500
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(11,700)	(11,700)	(11,700)
Investment Priorities				
- 23-226 (Jul 23) Cost of Living Response - St Michael's (Kitchen)	5,000	0	0	0
Other Growth and Savings				
- Rough Sleepers Drug and Alcohol Treatment Grant Spend	204,500	204,500	204,500	204,500
- Substance Misuse Grant Spend	8,900	8,900	8,900	8,900
- Sexual Health Services - Growth pressures	645,000	645,000	645,000	645,000
- Removal of Short Term Staffing Efficiencies	0	25,200	25,200	25,200
- 23-83 (Mar 23) Cost of Living Response - Family Action & Wellfamily Foodbank Partnership	0	(73,500)	(73,500)	(73,500)
Budget Transfers	(277,900)	5,000	5,000	5,000
NET EXPENDITURE	21,255,300	21,486,300	21,486,300	21,486,300

HEALTH COMMITTEE

BUSINESS RESOURCES

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Business Resources	5,813,500	5,702,800	5,702,800	5,702,800
	5,813,500	5,702,800	5,702,800	5,702,800

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	5,345,700	5,345,700	5,345,700	5,345,700
Inflation to Current Prices	281,200	300,900	300,900	300,900
Changes in Government Grants				
- War Pensions - Grant Income Decrease	100	100	100	100
- Client Level Data Flow - Grant Income 2023/24	(22,500)	0	0	0
Other Government or Outside Body Changes				
- Employer's Pension Contribution Increase	28,900	28,900	28,900	28,900
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(20,200)	(20,200)	(20,200)
Investment Priorities				
- 23-237 (Jun 23) Social Care Implementation Grant	116,600	0	0	0
- 23-237 (Jun 23) Client Short Long Term Data Collection	22,700	0	0	0
Other Growth and Savings				
- Removal of Short Term Staffing Efficiencies	0	33,900	33,900	33,900
- War Pensions - Grant Spend Decrease	(100)	(100)	(100)	(100)
- 2023 24 Client Level Data Flow - Grant Spend	22,500	0	0	0
Budget Transfers	18,400	13,600	13,600	13,600
NET EXPENDITURE	5,813,500	5,702,800	5,702,800	5,702,800

PUBLIC HEALTH

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Children 0-5	68,800	85,000	85,000	85,000
Health Protection	12,700	12,700	12,700	12,700
NHS Health Checks	463,600	463,600	463,600	463,600
Obesity	20,000	20,000	20,000	20,000
Other Public Health	2,224,400	2,165,300	2,165,300	2,165,300
Physical Activity	233,400	248,200	248,200	248,200
Sexual Health	437,800	437,800	437,800	437,800
Smoking & Tobacco	186,300	187,400	187,400	187,400
Public Health Grant	(30,371,300)	(31,163,000)	(31,163,000)	(31,163,000)
	(26,724,300)	(27,543,000)	(27,543,000)	(27,543,000)

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Variation Analysis				
2023/24 ORIGINAL BUDGET	(26,092,100)	(26,092,100)	(26,092,100)	(26,092,100)
Inflation to Current Prices	235,600	254,400	254,400	254,400
Changes in Government Grants				
- Public Health - Grant Income 2023/24	(959,300)	(959,300)	(959,300)	(959,300)
- Public Health - Grant Income 2024/25		(791,700)	(791,700)	(791,700)
Other Government or Outside Body Changes				
- Employer's Pension Contribution Increase	9,900	9,900	9,900	9,900
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(20,500)	(20,500)	(20,500)
Investment Priorities				
- 23-226 (Jul 23) Cost of Living Response - Mental Health First Aid Training	16,600	0	0	0
- 23-226 (Jul 23) Cost of Living Response - Wandsworth Food Strategy	50,000	0	0	0
Other Growth and Savings				
- Removal of Short Term Staffing Efficiencies	0	10,300	10,300	10,300
Budget Transfers	15,000	46,000	46,000	46,000
NET EXPENDITURE	(26,724,300)	(27,543,000)	(27,543,000)	(27,543,000)

HEALTH COMMITTEE

COMMUNITY SAFETY

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Community Safety	1,007,600	1,157,700	1,130,400	1,130,400
	1,007,600	1,157,700	1,130,400	1,130,400

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	850,100	850,100	850,100	850,100
Inflation to Current Prices	30,500	46,400	46,400	46,400
Other Government or Outside Body Changes				
- Employer's Pension Contribution Increase	4,300	4,300	4,300	4,300
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(9,000)	(9,000)	(9,000)
Investment Priorities				
- 23-237 (Jul 23) New Burdens Domestic Abuse Act	58,900	0	0	0
- 23-407 (Nov 23) Cost of Living Response STORM: Recovery and Well Being	13,600	27,300	0	0
Independent Domestic Violence Advisers & Multi Agency Risk Assessment Conferences	0	(89,600)	(89,600)	(89,600)
Other Growth and Savings				
- 23-293 (Sep 23) Staffing and Domestic Violence	60,000	338,000	338,000	338,000
Budget Transfers	(9,800)	(9,800)	(9,800)	(9,800)
NET EXPENDITURE	1,007,600	1,157,700	1,130,400	1,130,400

HOUSING COMMITTEE

SUMMARY BY SERVICE AREA

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
<u>SERVICE</u>	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Housing Management and Service Strategy	591,100	648,700	596,200	543,700
Housing Services	20,516,700	20,446,700	20,446,700	20,446,700
Private Sector Housing	772,900	772,900	522,900	522,900
HOUSING COMMITTEE TOTAL	21,880,700	21,868,300	21,565,800	21,513,300

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
Variation Analysis	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
2023/24 ORIGINAL BUDGET	17,542,900	17,542,900	17,542,900	17,542,900
Inflation to Current Prices	2,986,900	3,002,600	3,002,600	3,002,600
Changes in Government Grants	(1,410,800)	(45,000)	(45,000)	(45,000)
Other Government or Outside Body Changes	47,600	47,600	47,600	47,600
Demand Led Growth	2,374,000	938,200	938,200	938,200
Efficiency Savings	0	(10,600)	(10,600)	(10,600)
Investment Priorities	250,000	250,000	0	0
Other Growth and Savings	54,100	106,600	54,100	1,600
Budget Transfers	36,000	36,000	36,000	36,000
NET EXPENDITURE	21,880,700	21,868,300	21,565,800	21,513,300

HOUSING COMMITTEE

SUBJECTIVE ANALYSIS

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<u>Expenditure</u>				
Employees	7,244,900	7,175,400	7,122,900	7,070,400
Premises	962,200	959,500	959,500	959,500
Transport	21,500	21,500	21,500	21,500
Supplies & Services	2,489,100	2,458,700	2,458,700	2,458,700
Third Party Payments	46,724,900	44,069,800	43,819,800	43,819,800
Transfer Payments	1,257,500	1,257,500	1,257,500	1,257,500
Support Service Recharges	830,400	833,800	833,800	833,800
TOTAL EXPENDITURE	59,530,500	56,776,200	56,473,700	56,421,200
<u>Income</u>				
Government Grants	(7,674,600)	(6,096,100)	(6,096,100)	(6,096,100)
Other Grants & Contributions	(810,300)	(896,900)	(896,900)	(896,900)
Customer & Client Receipts	(26,369,100)	(25,119,100)	(25,119,100)	(25,119,100)
Interest	(16,500)	(16,500)	(16,500)	(16,500)
Recharge Income	(110,000)	(110,000)	(110,000)	(110,000)
Internal Charges	(2,669,300)	(2,669,300)	(2,669,300)	(2,669,300)
TOTAL INCOME	(37,649,800)	(34,907,900)	(34,907,900)	(34,907,900)
TOTAL NET EXPENDITURE	21,880,700	21,868,300	21,565,800	21,513,300

HOUSING COMMITTEE

HOUSING MANAGEMENT AND SERVICE STRATEGY

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Affordable Housing and Service Strategy	(25,000)	(25,000)	(25,000)	(25,000)
Animal Welfare	40,900	40,900	40,900	40,900
Graffiti Removal	252,300	252,700	252,700	252,700
House Purchase and Leaseholder Advances	(18,400)	(18,400)	(18,400)	(18,400)
Travellers Site	7,500	8,700	8,700	8,700
Warden Services, Watch and Telecare	333,800	389,800	337,300	284,800
	591,100	648,700	596,200	543,700
	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Variation Analysis				
2023/24 ORIGINAL BUDGET	422,700	422,700	422,700	422,700
Inflation to Current Prices	64,300	73,900	73,900	73,900
Other Government or Outside Body Changes				
- Employers Pension Contribution Increase	5,400	5,400	5,400	5,400
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(4,500)	(4,500)	(4,500)
Investment Priorities				
- CCTV pilot staffing resources	52,500	105,000	52,500	0
- Supported Housing Wardens costs	1,600	1,600	1,600	1,600
Budget Transfers	44,600	44,600	44,600	44,600
NET EXPENDITURE	591,100	648,700	596,200	543,700

HOUSING COMMITTEE

HOUSING SERVICES

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Individuals With No Recourse to Public Funds	458,300	458,600	458,600	458,600
Direct Homelessness Costs	15,776,700	15,689,500	15,689,500	15,689,500
Homelessness Prevention Schemes	1,052,300	1,052,300	1,052,300	1,052,300
Housing Services Administration	3,229,400	3,246,300	3,246,300	3,246,300
	20,516,700	20,446,700	20,446,700	20,446,700

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	16,598,400	16,598,400	16,598,400	16,598,400
Inflation to Current Prices	2,921,500	2,927,100	2,927,100	2,927,100
Changes in Government Grants				
- Homelessness Prevention Grant Top Up	(1,410,800)	0	0	0
- Increased Homelessness Prevention Grant Future Years	0	(45,000)	(45,000)	(45,000)
Other Government or Outside Body Changes				
- Employers Pension Contribution Increase	42,200	42,200	42,200	42,200
Demand Led Growth				
- 23-179 (Jun 23) Temporary Accommodation Pressures	2,374,000	3,490,000	3,490,000	3,490,000
- Temporary Accommodation - Projected Volume Reduction from LHA uplift	0	(2,551,800)	(2,551,800)	(2,551,800)
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(5,600)	(5,600)	(5,600)
Budget Transfers	(8,600)	(8,600)	(8,600)	(8,600)
NET EXPENDITURE	20,516,700	20,446,700	20,446,700	20,446,700

HOUSING COMMITTEE

PRIVATE SECTOR HOUSING

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Home Improvement Agency	0	0	0	0
Private Sector Housing	772,900	772,900	522,900	522,900
	772,900	772,900	522,900	522,900

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	521,800	521,800	521,800	521,800
Inflation to Current Prices	1,100	1,600	1,600	1,600
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(500)	(500)	(500)
Investment Priorities				
- 23-278 (Sep 23) - Discretionary Licensing Scheme	250,000	250,000	0	0
NET EXPENDITURE	772,900	772,900	522,900	522,900

TRANSPORT COMMITTEE

SUMMARY BY SERVICE AREA

<u>SERVICE</u>	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Precepts & Levies	333,500	340,200	340,200	340,200
Planning and Transport	1,979,900	2,352,800	2,030,900	1,886,900
Traffic and Engineering	(8,024,100)	(4,796,700)	(3,213,400)	(798,200)
TRANSPORT COMMITTEE TOTAL	(5,710,700)	(2,103,700)	(842,300)	1,428,900

Variation Analysis	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
2023/24 ORIGINAL BUDGET	(8,161,700)	(8,161,700)	(8,161,700)	(8,161,700)
Inflation to Current Prices	1,029,100	1,331,600	1,331,600	1,331,600
Changes in Government Grants	0	0	0	0
Other Government or Outside Body Changes	49,100	2,624,800	4,652,100	7,016,300
Demand Led Growth	800,000	2,845,000	2,761,000	2,841,000
Efficiency Savings	0	(141,500)	(199,500)	(252,500)
Investment Priorities	0	0	0	0
Other Growth and Savings	131,500	(1,021,000)	(1,616,000)	(1,736,000)
Budget Transfers	441,300	419,100	390,200	390,200
NET EXPENDITURE	(5,710,700)	(2,103,700)	(842,300)	1,428,900

TRANSPORT COMMITTEE

SUBJECTIVE ANALYSIS

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<u>Expenditure</u>				
Employees	5,042,400	5,216,400	5,187,500	5,187,500
Premises	1,601,100	1,608,800	1,608,800	1,608,800
Transport	17,800	17,800	17,800	17,800
Supplies & Services	3,656,100	3,438,300	3,438,300	3,438,300
Third Party Payments	8,439,300	8,585,100	8,585,100	8,585,100
Transfer Payments	9,846,200	12,445,900	14,473,200	16,837,400
Support Service Recharges	4,077,800	4,035,400	3,977,400	3,924,400
Depreciation & Impairment	7,841,800	7,841,800	7,841,800	7,841,800
TOTAL EXPENDITURE	40,522,500	43,189,500	45,129,900	47,441,100
<u>Income</u>				
Other Grants & Contributions	(645,600)	(595,600)	(595,600)	(595,600)
Customer & Client Receipts	(45,217,600)	(44,327,600)	(45,006,600)	(45,046,600)
Recharge Income	(71,600)	(71,600)	(71,600)	(71,600)
Internal Charges	(298,400)	(298,400)	(298,400)	(298,400)
TOTAL INCOME	(46,233,200)	(45,293,200)	(45,972,200)	(46,012,200)
TOTAL NET EXPENDITURE	<u>(5,710,700)</u>	<u>(2,103,700)</u>	<u>(842,300)</u>	<u>1,428,900</u>

TRANSPORT COMMITTEE

PRECEPTS AND LEVIES

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Precepts and Levies	333,500	340,200	340,200	340,200
	333,500	340,200	340,200	340,200

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Variation Analysis				
2023/24 ORIGINAL BUDGET	333,500	333,500	333,500	333,500
Other Government or Outside Body Changes				
- Environment Agency Levy	0	6,700	6,700	6,700
NET EXPENDITURE	333,500	340,200	340,200	340,200

TRANSPORT COMMITTEE

TRAFFIC AND ENGINEERING

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
CCTV	175,200	88,700	88,700	88,700
Concessionary Fares	10,175,300	12,778,000	14,805,300	17,169,500
Engineering - Parking & Traffic	709,100	675,500	675,500	675,500
Engineering - Highways	11,837,300	11,998,800	11,992,800	11,986,800
Engineering - Road Safety	411,400	423,200	423,200	423,200
Parking Administration	3,190,000	3,189,900	3,189,900	3,189,900
Parking including Contract Management	(34,522,400)	(33,950,800)	(34,388,800)	(34,331,800)
	(8,024,100)	(4,796,700)	(3,213,400)	(798,200)

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Variation Analysis				
2023/24 ORIGINAL BUDGET	(10,157,300)	(10,157,300)	(10,157,300)	(10,157,300)
Inflation to Current Prices	899,500	1,162,000	1,162,000	1,162,000
Other Government or Outside Body Changes				
- Concessionary Fares	0	2,602,700	4,630,000	6,994,200
- Employers Pension Contribution Increase	20,000	20,000	20,000	20,000
- Traffic Technology Levy	0	(33,700)	(33,700)	(33,700)
Demand Led Growth				
- Behaviour Change Affecting Parking Income	800,000	2,845,000	2,761,000	2,841,000
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(92,500)	(122,500)	(151,500)
Other Growth and Savings				
- 23-35 (Feb 23) Fees & Charges	0	(135,000)	(135,000)	(135,000)
- 23-62 Feb 24 Review of Parking Fees & Charges	0	(1,320,000)	(1,650,000)	(1,650,000)
- 24-62 Feb 24 Review of CCTV Fees & Charges	0	(90,000)	(90,000)	(90,000)
Budget Transfers	413,700	402,100	402,100	402,100
NET EXPENDITURE	(8,024,100)	(4,796,700)	(3,213,400)	(798,200)

TRANSPORT COMMITTEE

PLANNING AND TRANSPORT

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Building Control	408,400	400,500	398,500	395,500
Development Management	(146,700)	236,900	(44,100)	(177,100)
Information & Business Support	88,700	88,700	88,700	88,700
Policy & Design	1,298,600	1,162,200	1,154,200	1,147,200
Transport Strategy	330,900	464,500	433,600	432,600
	1,979,900	2,352,800	2,030,900	1,886,900

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Variation Analysis				
2023/24 ORIGINAL BUDGET	1,662,100	1,662,100	1,662,100	1,662,100
Inflation to Current Prices	129,600	169,600	169,600	169,600
Other Government or Outside Body Changes				
- Employers Pension Contribution Increase	29,100	29,100	29,100	29,100
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(49,000)	(77,000)	(101,000)
Other Growth and Savings				
- Planning Fee Income Reductions	0	700,000	435,000	315,000
- Transport Strategy Service Review	0	174,000	174,000	174,000
- Slow Recovery from COVID-19		-300,000	-300,000	-300,000
- 23-45 Feb 23 Feasibility Study 2324		-40,000	-40,000	-40,000
- 23-300 (Sept 23) Local Plan	131,500	0	0	0
- 24-62 Feb 24 Review of Fees & Charges		-10,000	-10,000	-10,000
Budget Transfers	27,600	17,000	(11,900)	(11,900)
NET EXPENDITURE	1,979,900	2,352,800	2,030,900	1,886,900

FINANCE COMMITTEE - CENTRAL SUPPORT

These are memorandum accounts, fully recharged to other services

SUMMARY BY SERVICE AREA

CENTRAL SUPPORT

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
<u>SERVICE</u>	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
Central Services - Resources Directorate	13,438,900	13,354,400	13,354,400	13,354,400
Central Services - Chief Executive's Group	5,229,300	4,980,400	4,861,300	4,861,300
Change and Innovation Directorate	13,281,200	14,287,800	13,214,100	13,214,100
Property Services Support Functions	9,638,600	9,787,000	9,728,800	9,728,800
	41,588,000	42,409,600	41,158,600	41,158,600

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
<u>Variation Analysis</u>	<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
2023/24 ORIGINAL BUDGET	34,122,300	34,122,300	34,122,300	34,122,300
Inflation to Current Prices	1,157,600	1,440,000	1,440,000	1,440,000
Changes in Government Grants	0	0	0	0
Other Government or Outside Body Changes	195,700	201,600	201,600	201,600
Demand Led Growth	0	1,000,000	0	0
Efficiency Savings	(28,000)	(271,900)	(364,900)	(364,900)
Investment Priorities	512,900	64,000	(5,600)	(5,600)
Other Growth and Savings	359,400	590,400	560,200	560,200
Budget Transfers	5,268,100	5,263,200	5,205,000	5,205,000
NET EXPENDITURE	41,588,000	42,409,600	41,158,600	41,158,600

FINANCE COMMITTEE - CENTRAL SUPPORT

SUBJECTIVE ANALYSIS CENTRAL SUPPORT

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
<u>Expenditure</u>				
Employees	25,966,500	26,075,200	25,824,400	25,824,400
Premises	8,399,900	8,548,300	8,548,300	8,548,300
Transport	291,500	291,500	291,500	291,500
Supplies & Services	7,184,000	7,866,500	6,866,500	6,866,500
Third Party Payments	2,985,800	2,867,800	2,867,800	2,867,800
Depreciation & Impairment	869,600	869,600	869,600	869,600
TOTAL EXPENDITURE	45,697,300	46,518,900	45,268,100	45,268,100
<u>Income</u>				
Government Grants	(26,300)	(26,300)	(26,300)	(26,300)
Other Grants & Contributions	(1,805,100)	(1,805,100)	(1,805,100)	(1,805,100)
Customer & Client Receipts	(1,292,300)	(1,292,300)	(1,292,300)	(1,292,300)
Internal Charges	(985,600)	(985,600)	(985,600)	(985,600)
TOTAL INCOME	(4,109,300)	(4,109,300)	(4,109,300)	(4,109,300)
TOTAL NET EXPENDITURE	41,588,000	42,409,600	41,158,800	41,158,800

FINANCE COMMITTEE - CENTRAL SUPPORT

CENTRAL SERVICES - FINANCE DIRECTORATE

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Finance Directorate and General Services	611,300	611,300	611,300	611,300
Financial Management	2,965,900	2,965,900	2,965,900	2,965,900
Financial Services	7,274,600	7,238,000	7,238,000	7,238,000
Revenues Services	2,587,100	2,539,200	2,539,200	2,539,200
	13,438,900	13,354,400	13,354,400	13,354,400

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	8,079,200	8,079,200	8,079,200	8,079,200
Inflation to Current Prices	62,600	123,400	123,400	123,400
Other Government or Outside Body Changes				
- Employers Pension Contribution Increase	65,500	65,500	65,500	65,500
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	(700)	(67,300)	(67,300)	(67,300)
Investment Priorities				
- Change Programme - Procurement software	33,500	0	0	0
Budget Transfers	5,198,800	5,153,600	5,153,600	5,153,600
NET EXPENDITURE	13,438,900	13,354,400	13,354,400	13,354,400

FINANCE COMMITTEE - CENTRAL SUPPORT

CENTRAL SERVICES - CHIEF EXECUTIVE'S GROUP

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Complaints, Consultations and FOI Team	564,400	567,400	567,400	567,400
Communications and Corporate Design	358,700	340,700	340,700	340,700
Member Services	2,396,400	2,396,400	2,396,400	2,396,400
Policy, Performance and Analysis	731,600	625,500	599,400	599,400
Chief Executive, Support and Trainees	1,178,200	1,050,400	957,400	957,400
	5,229,300	4,980,400	4,861,300	4,861,300

	<u>2023/24</u>	<u>2024/25</u>	<u>2025/26</u>	<u>2026/27</u>
	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
	£	£	£	£
Variation Analysis				
2023/24 ORIGINAL BUDGET	4,546,600	4,546,600	4,546,600	4,546,600
Inflation to Current Prices	258,000	279,000	279,000	279,000
Other Government or Outside Body Changes				
- Employers Pension Contribution Increase	30,700	30,700	30,700	30,700
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(21,400)	(21,400)	(21,400)
- Restructuring of Graduate Trainee Programme	0	(92,000)	(185,000)	(185,000)
Investment Priorities				
- 23-237 (July 23) Cost of Living change commission	76,000	0	0	0
- Cost of Living Response	34,600	(5,600)	(5,600)	(5,600)
- Change Programme	57,200	26,100	0	0
Other Growth and Savings				
- Miscellaneous budget adjustments	(8,500)	(14,600)	(14,600)	(14,600)
- Drop out of short-term budgets	0	(117,800)	(117,800)	(117,800)
Budget Transfers	234,700	349,400	349,400	349,400
NET EXPENDITURE	5,229,300	4,980,400	4,861,300	4,861,300

FINANCE COMMITTEE - CENTRAL SUPPORT

CHANGE AND INNOVATION DIRECTORATE

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Directorate and Support	0	277,600	277,600	277,600
Customer Experience	2,733,000	2,674,000	2,630,500	2,630,500
ICT and Digitalisation	7,074,200	8,074,200	7,044,000	7,044,000
Human Resources and Organisational Development	3,474,000	3,262,000	3,262,000	3,262,000
	13,281,200	14,287,800	13,214,100	13,214,100

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	11,742,000	11,742,000	11,742,000	11,742,000
Inflation to Current Prices	724,500	764,000	764,000	764,000
Other Government or Outside Body Changes				
- Employers Pension Contribution Increase	81,400	81,400	81,400	81,400
Demand Led Growth				
- Information Technology pressures pending review	0	1,000,000	0	0
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	0	(43,200)	(43,200)	(43,200)
Investment Priorities				
- 23-083 (Jan 23) Cost of Living Hub	55,300	0	0	0
- 23-237 (Jul 23) Workspace and Great Employer Pilots	99,300	0	0	0
- Change Programme staffing	157,000	43,500	0	0
Other Growth and Savings				
- Microsoft Licences (Renewals Fund)	351,900	351,900	351,900	351,900
- 23-318 (Sept 23) Change Programme		352,800	352,800	352,800
- Removal of One-Off Items from the Base	0	0	(30,200)	(30,200)
Budget Transfers	69,800	(4,600)	(4,600)	(4,600)
NET EXPENDITURE	13,281,200	14,287,800	13,214,100	13,214,100

FINANCE COMMITTEE - CENTRAL SUPPORT

PROPERTY SERVICES SUPPORT FUNCTIONS

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Borough Valuers	640,200	640,200	640,200	640,200
Building Costs	5,182,400	5,330,800	5,330,800	5,330,800
Schools and Building Capital	422,000	422,000	363,800	363,800
Facilities Management	3,394,000	3,394,000	3,394,000	3,394,000
	9,638,600	9,787,000	9,728,800	9,728,800

	<u>2023/24</u> <u>Revised</u> £	<u>2024/25</u> <u>Budget</u> £	<u>2025/26</u> <u>Budget</u> £	<u>2026/27</u> <u>Budget</u> £
Variation Analysis				
2023/24 ORIGINAL BUDGET	9,754,500	9,754,500	9,754,500	9,754,500
Inflation to Current Prices	112,500	273,600	273,600	273,600
Other Government or Outside Body Changes				
- Employers Pension Contribution Increase	18,100	18,100	18,100	18,100
- Climate Change Levy Increase	0	5,900	5,900	5,900
Efficiency Savings				
- Income, Contract and Departmental Efficiencies	(27,300)	(48,000)	(48,000)	(48,000)
Other Growth and Savings				
- National Non Domestic Rates adjustments	16,000	18,100	18,100	18,100
Budget Transfers	(235,200)	(235,200)	(293,400)	(293,400)
NET EXPENDITURE	9,638,600	9,787,000	9,728,800	9,728,800