

WANDSWORTH BOROUGH COUNCIL

ENVIRONMENT, CULTURE AND COMMUNITY SAFETY OVERVIEW AND SCRUTINY COMMITTEE – 19TH JUNE 2012

Report by the Chief Executive and Director of Administration on behalf of the officers concerned on the progress of the Wandsworth Community Safety Partnership Plan 2011-14

SUMMARY

The Community Safety Partnership Plan 2011-14 was adopted by the Community Safety Partnership and was presented to the Environment, Culture and Community Safety Overview and Scrutiny Committee in June 2011 (Paper No. 11-456). Progress is reported to the Committee twice a year and was last reported on in November 2011 (Paper No. 11-842). This report provides the review for the full year 2011/12.

Following the production of the annual Strategic Assessment, the Partnership Plan's priorities for 2012/13 were reviewed and presented last February to the Committee (Paper No. 12-184). The reviewed priorities were adopted by the Community Safety Partnership at their meeting in March 2012.

The report is for information.

The Community Safety Partnership includes the Metropolitan Police, London Fire Brigade, London Probation Trust, Primary Care Trust and the Council who provide specific resources towards the requirements set in the Plan.

The Director of Finance comments that the Council's contribution to enable the achievement of the Key Actions for 2012/13 shown in Appendix 3 will need to be contained within existing revenue and capital budget provision.

GLOSSARY

ABC	Acceptable Behaviour Contract
ABH	Aggravated Bodily Harm
BEIT	Battersea early Intervention Programme
CID	Criminal Investigation Department
CSP	Community Safety Partnership
DAAT	Drugs & Alcohol Team
DIP	Drug Intervention Programme
DRR	Drug Rehabilitation Requirements
ECM	Every Choice Matters
FRP	Family Recovery Project
IOM	Integrated Offender Management
KCA	Kent Council for Addictions
MPS	Metropolitan Police Service

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MAPPA	Multi Agency Public Protection Arrangements
PCT	Primary Care Trust
SNT	Safer Neighbourhood Team
YOT	Youth Offending Team

1. **Recommendation.** The Environment and Community Safety Overview and Scrutiny Committee are requested to receive this report for information. No decisions are required on it by the Council, the Executive, or the regulatory and other committees.
2. However, if the Environment and Community Safety Overview and Scrutiny Committee approve any views, comments or additional recommendations on this report, these will be submitted to the Executive and / or the appropriate regulatory and other committee's for consideration.
3. **Introduction.** The production of Partnership Plan and the strategic assessment is a statutory requirement arising from the Government's review of the partnership provisions of the Crime and Disorder Act 1998 (as amended). Statutory responsibility for the Partnership Plan and the Strategic Assessment rests with the Community Safety Partnership.
4. The Partnership Plan 2011-14 was adopted by the Community Safety Partnership and was presented to the Environment, Culture and Community Safety Overview Committee in June 2011 (Paper No. 11-456). The Partnership Plan contains six strategic priorities and its progress is monitored through a set of key actions and performance indicators. Results for the full financial year 2011/12 are contained in this report; end-of-year updates on key actions are provided in Appendix 1 and performance measures are shown in Appendix 2.
5. Strategic priorities for 2012/13 have recently been refreshed in the light of the strategic assessment 2011 and the current policy drivers. The revised strategic priorities were adopted by the Community Safety Partnership in March 2012. Key actions for 2012/13 are shown in Appendix 3.
6. **Local scrutiny and overview.** Designated strategic leads are responsible for delivering each of the strategic priorities of the Partnership Plan. The Partnership Operation Group (POG) monitors the progress of the Partnership Plan and reports to the Community Safety Partnership (CSP). Any local or national changes or any new matters emerging through the year will be addressed by the CSP and its various sub-groups.

Strategic priority 1 – Violent Crime

7. Strategic priority 1 includes serious violent crime (assaults in town centres and public transport hubs, reducing assaults involving guns and knives, and improving information sharing), violence against the person (targeted initiatives to reduce assaults and domestic violence), and sexual offences (increase confidence and reporting and reduce levels of sexual offences against women and girls).

8. **Performance Overview.** The Metropolitan Police Service (MPS) set a target to reduce all types of violent crime by 2% at the end of 2011/12. Violent offences in Wandsworth have reduced significantly during the full year 2011-12. An overall reduction of 16.8% has been achieved with a sanctioned detections rate at 30.2%.
9. Most types of violent crime have been reduced during the reporting year 2011-12. Violence with injury offences reduced by 18.9% compared to the same period last year. In the same period, 513 offenders were charged or cautioned, which represents a detection rate of 34%. The volume of common assaults decreased by 17.6%. Knife-enabled crime was down by 11.6%, which is linked to reductions in personal robbery. Gun crime also showed a reduction of 9.5%.
10. Domestic violence offences decreased by 14.1%. The domestic violence arrest rate was 83.9% and the detection rate is 53%, which is the second highest detection rate within the MPS. In relation to racial crime, the detection rate was 67.5%, the highest detection rate in the MPS, and the homophobic detection rate was 62.5%, the fourth highest detection rate within the MPS. Due to the performance achieved, many of the local procedures implemented in the Borough have been adopted in other boroughs as good practice.
11. **Serious youth violence (violence against those under 19 years old).** This is showing a decrease of 20.4%.
12. **Night Time Economy.** There is a continued reduction in offences reported in the Borough's town centres (excluding the offences committed on 8th August 2011 disorder when 109 premises were targeted) with a reduction in the level of violence in town centres, licensed premises and transport hubs.
13. **Initiatives to combat violent crime.** The Police and partner agencies continue to work closely together. A new Borough-based Tasking Team run by an Inspector with three sergeants and eighteen Constables provides a deployable resource to tackle emerging crime and anti-social problems. The continued deployment of Safer Transport Teams to transport hubs has assisted in reducing robbery and providing a reassurance presence. Police are targeting violent offenders through our Manhunt unit which is also deployed to make timely Probation Service Licence Recalls.
14. In addition, this work is complemented by Police initiatives including Operation Protect, which provides a visible presence at all the Borough's secondary schools and sixth form colleges from 3pm to 6pm (on weekdays during term time) and on post-school transport routes.

Strategic priority 2 – Acquisitive Crime

15. Strategic priority 2 includes serious acquisitive crime (burglary, robbery and motor vehicle crime) and business crime (working with town centre partnerships).
16. **Performance overview.** The MPS have set a target to reduce all property crimes by 1% by the end of 2011/12. There has in fact been an increase of 3.3%. Whilst disappointing there are some encouraging successes.

17. **Burglary.** Reductions were achieved on both residential burglary and non-residential burglary. During the financial year 2011/12, the volume of residential burglaries reduced by 2%. Additionally, there was a decrease of 2.4% in the number of non-residential burglaries. Burglary remains a high priority for the MPS and the Council.
18. **Robbery.** Personal robbery has reduced by 3.2% and commercial robbery by 26.3%.
19. **Motor Vehicle crime.** This crime category relates to thefts from motor vehicles and thefts of motor vehicle. This has been a real challenge for the Borough. Despite recent successes in tackling prolific offenders', theft from motor vehicles increased by 23.6%. Theft of motor vehicles showed a reduction of 1.2%. The Police have reviewed their tactics on motor vehicle crime and will be targeting prolific offenders with renewed vigour. New reporting procedures are being tested in order to maximise forensic opportunities and provide total victim care for victims. The lessons learned from robbery and burglary investigations will be adopted in the fight against vehicle crime offenders. Owners of vehicles continue to have a responsibility to keep possessions out of view and their vehicles secure. The partnership will continue to focus on delivering these simple crime prevention messages.
20. Working with the Drugs and Alcohol Team, the Police also conduct Cozart drug testing of offenders at the time of their arrival at the police station. The Police have committed additional managers to the Borough's custody facilities to further raise performance in this area. Custody procedures have been enhanced to ensure that no opportunity is missed to gather evidence and secure appropriate judicial outcomes.

Strategic Priority 3 - Anti-social behaviour and community reassurance

21. Strategic priority 3 includes hate crime, anti-social behaviour; most vulnerable victims; deliberate fires; community reassurance; public perceptions of crime and disorder; improving quality of life; and community cohesion.
22. **Performance overview.** For the past 8 years, Wandsworth has remained the safest inner London borough. In fact, in 2011/12, there were 84.2 notifiable offences recorded in the Borough per 1000 residents (a total of 24,392 offences). A reduction of over 9% was achieved in comparison to that recorded the year before.
23. **Serious disorder Clapham Junction August 2011.** Following the disorder in Wandsworth in August 2011, the Council commissioned an independent review by Mr Neil Kinghan. His report – "the Kinghan Report" – was published at the end of September (Papers No. 11-771). A multi-agency Recovery Co-ordination Group chaired by the Chief Executive and Director of Administration has developed an Action Plan to address the findings of the Kinghan Report (Paper No. 11-866). A report on further action to promote aspiration and improve life changes in the Borough was submitted in February 2012 to the Finance and Corporate Resources Overview and Scrutiny Committee (Paper No. 12-218).

24. Anti-social behaviour. The Anti-Social Behaviour Steering Group reviews all serious repeat victims, offenders and locations to ensure a co-ordinated response is taken in the problem solving process. Currently there are 27 individuals being actively monitored by the Partnership through this group. A number of problem locations are being closely monitored and varied interventions are applied to problem solve. Repeat caller data is regularly examined. In April 2012 a designated Public Place Order was set up in Tildesley Road SW15 (West Putney) and the surrounding streets to stop the anti-social street drinking; to date this has been successful. A multi-agency approach is currently being applied to stop the persistent street drinking and related anti-social behaviour within Tooting High Street and the surrounding areas. The Council's Anti-Social Behaviour Unit has provided training to the police safer neighbourhood, robbery and burglary teams.
25. Domestic violence. The strategy and action plan has been updated to include violence against women and girls (VAWG). This is being reported on in a separated report to this Committee in the current cycle (Paper No. 12-398). White Ribbon status (organisational commitment to involving men in ending violence against women) was secured in November 2011.
26. Preventing fires. A total of 164 deliberate fires were recorded within Wandsworth Borough. The four top wards are St Mary's Park – 26; Queenstown Ward – 21; Wandsworth Common – 11; and Latchmere – 17. The London Fire Brigade (LFB) are pro-actively targeting these areas through visual audits; visiting potential arson targets and providing prevention advice; utilising the arson database; and delivering training to Safer Neighbourhood Team on identifying potential arson sites. The LFB undertook a number of seasonal events during this period namely: April to September – open space fires; October and November – Halloween, Bonfire, Diwali; and December and January - Christmas and New Year.
27. Home Office Prevent Strategy. The Home Office agreed funding in February 2012 for a number of targeted prevent initiatives within the Borough which include outreach and educational programmes to prevent young people becoming radicalised.
28. Public attitude survey results. Only 45% (against an MPS average of 52%) responded positively to the question '*To what extent do you agree that the police and local council are dealing with ASB and crime issues that matter in the area?*' In 2010/11 this was recorded at 61% (meaning there was a drop of 16 percentage points).
29. The same question was asked in the Wandsworth Residents Survey in July 2011 - 42% agreed, 25% neither agreed nor disagreed, 22% don't know; and 8% disagree (Paper No. 12-184). This was little different from the 2009 residents' survey. It is understood that the MPS surveys have been volatile over recent years, so the sharp drop might reflect methodical issues as well as or instead of real change perceptions.
30. More positively within the Residents Survey, in response to the question '*Can you rate the extent to which you think each of the following does a good or poor*

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job at dealing with crime in your area' The results were: Council: 12% very good; 58% good; 20% don't know 8% poor; and 2% very poor. Police: 17% very good; 60% good; 16% don't know; 6% poor; and 1% very poor.

31. The Residents Survey has identified areas containing the most negative responses, for example residents in Tooting, Graveney and Furzedown wards in relation to general crime and anti-social behaviour and residents in St. Mary's Park, Latchmere and Queenstown wards feeling unsafe after dark. These findings will be further researched during 2012.
32. Neighbourhood Watch. The communication and engagement strategy that underpins Neighbourhood Watch is currently being reviewed. The Neighbourhood Watch Strategy 2009-12 will be updated following a review examining areas to further improve on its effectiveness and widening its scope.

Strategic Priority 4 - Reduce re-offending

33. Strategic priority 4 includes the management of offenders through the Integrated Offender Management scheme and reducing re-offending amongst young offenders.
34. Performance overview. By the end of December 2011, the level of adult re-offending was at 8.79%, which represents an improvement compared to the figure recorded 9 months earlier (Ministry of Justice are publishing the 2011/12 results a quarter in arrear). That performance is matched by further positive results. There was an increase in the proportion of offenders on probation caseload who completed their orders or licences without being returned to prison (75%). Being in employment and/or having stable accommodation are important factors contributing to reducing reoffending. At the end of their licence or order, 83% of offenders on the probation caseload were living in settled and suitable accommodation (performance over target) while 64% of offenders were in employment (great improvement on performance and well above target). In relation to enforcement of orders and licences, all but one breaches resulted into licence being recalled within 24hrs (98%). Also, 88% of summons due to breaches of community orders were initiated within 10 days.
35. Performance related to substance misuse show deterioration compared to that recorded in 2010/11. The results are, however, on target. Firstly, Drug Rehabilitation Requirements were successfully completed by 40 offenders (just below target set at 41). Secondly, 28 offenders successfully completed their Alcohol Treatment Requirements (Target set at 20).
36. Initiatives. The Reducing Reoffending Board was established in 2012 to oversee a number of distinct cohorts responsible for the majority of offenders within Wandsworth. A number of agencies dealing with drugs, alcohol, mental health and employment are now based at the Probation office and provide surgeries to those under probation supervision. There are plans to expand the service to include representatives of public health and advisors on finances and debts.

Strategic Priority 5 - Drugs

37. Strategic priority 5 includes enforcement, treatment and intervention (through continued delivery of the drug treatment plan, strengthening prevention and enforcement work).
38. **Performance overview.** The Drug Intervention Programme's Integrated Offender Management scheme (DIP's IOM) has continued to perform well. Performance is consistent to the positive results in reducing reoffending mentioned earlier in that report (Strategic priority 4). At the end of 2011/12, there were 39 individuals on the cohort dealt with by the DIP's IOM scheme. During the year, offenders on the scheme were arrested a total of 115 occasions, with only 6 offenders arrested more frequently than in the year before. That figure improved significantly compared to that found in the previous year (203 arrests in 2010/11). Based on the Department for Education's estimates, the costs attached to an arrest are given as £1,900. This equates to a cost reduction of £167,200 in arrests alone during the year. There are additional savings in relation to court cases and days spent in prison.
39. **Drug treatment provisions.** The contract for drug treatment provision to those in the criminal justice system was passed over to both KCA (Kent Council for Addictions) and Blenheim in December 2011. The new criminal justice providers will work in partnership to provide an integrated treatment and recovery service with a greater emphasis on outcomes. Furthermore, the two providers were granted the contract in two adjacent boroughs, which will facilitate communication between boroughs towards improving the outcomes from referrals between boroughs.
40. **Alcohol strategy.** Street drinking problems are being addressed through a multi-agency approach that combines and co-ordinate enforcement activity with health and social care interventions. Targeted areas are identified based on the number of complaints from the local community. A Designated Public Place Order currently exists in East Putney and so far it has not been breached as mentioned earlier in this report in paragraph 24.
41. Drugs workers have been trained to identify and work with people with alcohol problems in Police custody. However, alcohol lacks the coercive legislative 'back up' that drugs has, so all engagements have to be voluntary. The main expected outcome of this new capacity is an improved support provided to people with people with alcohol dependency pre and post prison release.

Strategic Priority 6 - Family, young people and crime

42. Strategic priority 6 includes reassurance and prevention (supporting the most at risk, promoting reassurance and supporting existing initiatives), targeting those responsible for anti-social behaviour and participating in the Governments Community Budget Programme (multi agency support programme for families with complex needs).
43. A new Children and Young People's Plan 2011-15 sets out 12 priority outcomes to keep children and young people safe and help them achieve

- (Paper No. 11-506). Following the HMI inspection of the Youth Offending Team (on site case auditing) in November 2011, a refreshed action plan has been produced to improve management oversight and quality of assessment. The Youth Risk Management Panel continues to meet on a monthly basis to ensure that young people identified as being at high risk of offending and vulnerability are engaged in or referred to appropriate local interventions. The Anti-Bullying Policy Action Plan has completed a number of projects throughout this period, which has included all pupils who attend Pupil Referral Units in Wandsworth. Discussions between the YOT and Police have led to the introduction of Triage, a diversionary scheme for young people committing low-level offences. The introduction of triage has undoubtedly had an impact on the volume of First Time Entrants which has significantly reduced during this period.
44. Wandsworth operates a diverse range of prevention programmes that are delivered in partnership with key agencies such as Primary Care Trust (PCT), Police, Fire Brigade, Positive Futures, Chelsea Football in the Community (CFIC), Community Safety etc. These include dedicated area-based prevention teams located in neighbourhoods with higher proportions of resident first time entrants and offenders. The interventions are tailored to address risk factors associated with offending and negative behaviour (e.g. Acceptable Behaviour Contracts (ABCs), engagement in positive activities, developing individual learning plans and improving skills base, delivery of topical group workshops Every Choice Matters (ECM) alongside structured sports programme through early intervention projects such as BEIT (Borough Early Intervention Team) and Kickz.
45. The workshops tackle issues such as serious youth violence, robbery, and substance misuse, involvement with gangs, responsible dog ownership, and offensive weapons helping young people to make positive life choices. These programmes are constantly reviewed and updated to ensure that they address 'current' issues and offending behaviour patterns especially as almost 4 in 10 first time offences are either robbery or serious violence (based on YOT data). Activities have recently been expanded to include, for example, structured cricket and fitness training, partnership community tournaments and events to address local concerns, in targeted neighbourhoods with specific groups of young people who are 'at risk' of offending.
46. Ending gang and youth violence: On 24th February 2012 a meeting of local practitioners was held at which an overview of gang crime and existing programmes was presented. On 23rd March a Gangs and Serious Youth Violence Conference was held in the Civic Suite, Wandsworth High Street. This was a multi-agency conference focusing on gangs and serious youth violence locally and nationally. The conference looked at the myths and reality of gangs and serious youth violence; quantified the problem of gangs and serious youth violence locally and nationally; and examined the impact of gangs on children and young people in contact with services. Included was a facilitated session aimed at getting attendees to contribute to the development of a multi-agency approach to tackling gangs and serious youth violence locally. Wandsworth has now secured £217,254 Home Office funding for 2012/13 for the delivery of a sustainable programme of action directed at those

aged 10 – 24 years to end gangs and serious youth violence e.g. diversion and exit programmes and preventing re-offending by those most vulnerable.

47. Most significant during this year has been the developing work with the Troubled Families initiatives. There are clear relationships between schemes and much of this work is advanced in terms of progress:-

- a) Family Recovery Project (FRP): This has been set up to deliver an integrated, intensive and highly targeted set of interventions to tackle the problems of the Borough's most problematic families (launched 10th February 2012). The FRP is now engaged with 22 families, it has the capacity to grow to include 30 families at any one time.
 - b) Government's Troubled Families Programme: A total of 660 troubled families (over 3 years) in Wandsworth will be eligible to work under the Troubled Families Programme (265 during 2012/13). The intention is to build upon the experience gained from implementing the FRP and to reconfigure existing practices to achieve greater and lasting change amongst the cohort families. Wandsworth will receive up to £2.2 million in funding over the next three years.
 - c) DWP (Department for Working pensions) European Social Fund (ESF): A total of 780 individuals will be targeted (over 3 years). The key purpose of ESF support for families with multiple problems is to tackle entrenched worklessness by progressing multi-generational families with multiple problems closer to employment.
 - d) Brighter Futures Project: This is a National Lottery-funded project targeting 120 families, with children under 10 years old, who are affected by domestic violence and where there is a risk of social exclusion. Funding of around £960,000 has been secured.
48. Strategic priorities and key actions 2012-13. The Strategic Priorities 2012/13 have been slightly amended to reflect changes as highlighted in the strategic assessment 2011 and to follow the current policy drivers. The Strategic Priorities along with the key action "headliners" are set out below:-
- (a) Strategic Priority 1 – Violent crime: serious violent crime, gang-related violence and youth violence, violence related to town centre economy, domestic and sexual violence.
 - (b) Strategic Priority 2 – Property crime: serious acquisitive crime (burglary, robbery and motor vehicle crime), metal thefts, property crime prevention, business crime and deliberate fires.
 - (c) Strategic Priority 3 – Community reassurance: Safer Parks Police, public perception, delivery of the Prevent Strategy, anti-social behaviour, and community cohesion.
 - (d) Strategic Priority 4 – Substance misuse: alcohol misuse, drugs misuse and education and information around substance misuse.

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- (e) Strategic Priority 5 – Young people and families: young offenders, family recovery project and vulnerable victims.
 - (f) Strategic priority 6 – Reduce re-offending: management of offenders.
49. **Comments from partnership agencies.** The following lead partner agencies have commented within the main body of this report: Metropolitan Police Service, London Probation Trust, Wandsworth council's Children Services, London Fire Brigade, Drugs Intervention Programme and Wandsworth Council's Community Safety Division.
50. **Comments of the Director of Finance.** The Council's contribution to enable the achievement of the Key Actions for 2012/13 shown in Appendix 3 will need to be contained within existing revenue and capital budget provision.
51. **Conclusion.** In general good performance has been maintained. Of note is the significant reduction in violent crime including domestic violence. Whilst reductions were achieved on a number of crime types including robbery, burglary, criminal damage, theft of motor vehicle and theft from shops, there was a substantial increase in thefts from motor vehicles. Considerable work following the disorder in Wandsworth in August 2011 has been undertaken, particularly on further action to promote aspiration and improve life chances. Work with the Troubled Families initiatives is developing well. The Community Safety Partnership is fully engaged in ending gangs and youth violence and will use the grant money in tackling the MPS identified cohort of gang members through a number of interventions e.g. prevention, diversion and exit programmes.

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11th June 2012

Background papers

There are no background papers.

All reports to the Overview and Scrutiny Committees, regulatory and other committees, Executive and the full Council can be viewed on the Council website (www.wandsworth.gov.uk/moderngov) unless the report was published before May 2001 in which case the Committee Secretary Mr D Jones-Owen – 020 8871 7032; mail to: djonesowen@wandsworth.gov.uk) can supply a copy.

PARTNERSHIP PLAN KEY ACTIONS DURING 2011/12

APPENDIX 1

Strategic Priority 1: Violent Crime
Lead agency: Metropolitan Police Service

ACTION	PROGRESS
To deploy existing and new tactics to reduce the risk of serious assault through the use of lethal weapons (firearms and knives)	<ul style="list-style-type: none"> At the end of 2011/12, there were some significant reductions achieved on both gun crime and knife crime compared to that recorded in the previous year. In fact, there were 67 gun related crimes (-9.5%) and 396 knife related crimes (-11.6%). Robbery hotspots have been effectively targeted. Transport hubs and public transport have benefited from regular covert and overt operations by the Safer Transport Teams. The use of search arches at schools, weapons sweeps and 'Operation Protect' have contributed to a safer environment in and around schools. Operation Protect places officers and PCSOs at key locations outside schools as pupils finish the day. A regular police presence has assisted in reducing robbery and contributed the 20.4% reduction in serious youth violence.
To reduce the level of violence in town centre locations and public transport hubs	<ul style="list-style-type: none"> Safer Transport officers and PCSOs have continued to provide a uniformed presence on the buses and at transport hubs. Violence with injury has reduced by 18.9%. Work with the licensed trade continues with test purchase being made on a regular basis, utilising police cadets to good effect. Regular licensing visits to premises continue and are targeted at venues generating anti social behaviour and crime.
To further develop the understanding of violent crime including the development of profiles that identify the most vulnerable victims, the most prolific offenders and the most significant risk locations/events	<ul style="list-style-type: none"> Domestic Violence (DV): The number of domestic violence crimes (1,228 offences) recorded by Wandsworth police reduced by 14.1% in 2011/12 compared to that recorded the year before. Independent DV advocates have been effective in reducing repeat victimisation. Furthermore, the number of repeat incidents expressed as a percentage of the number of cases reviewed at MARAC improved (dropped from 16 to 15%). A risk harm matrix has been developed in relation to the targeting of prolific offenders of DV. The DV Sanction Detection rate 53% and the arrest rate is 83.9%, this is the second highest detection rate within the MPS (out of 32 boroughs). Racist and homophobic crime: Excellent sanctioned detection (SD) rates

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	<p>were also achieved on both racist and homophobic crime. The SD rate for racial offences was 67.6%, the highest detection rate within the MPS, and the SD rate for homophobic crime was 62.5%, the fourth highest detection rate within the MPS. Due to the performance achieved many of the procedures used by Wandsworth Borough in tackling these crime types have been adopted by other boroughs.</p> <ul style="list-style-type: none"> •Gangs: The new MPS Gangs Command has been put in place. Work with young people in our schools to deter involvement continues. Targeting of gang members by police continues. •Operation Pegasus, a tri borough operation targeted offenders using the road bridges across the River Thames. As a result, 10 arrests were made, 12 cars were reclaimed, 1 cannabis warning was issued and a status dog seized. Suspects were arrested for an array of offences including possession of a stolen motor cycle, offensive weapon, possession of cannabis, cultivation of cannabis, disqualified driving, immigration offences, handling stolen goods and being wanted on warrant. 	<ul style="list-style-type: none"> •The partnership is further developing Integrated Offender Management within the Borough. The improved sharing of intelligence between probation and the police has yielded positive results. •Stop Hate UK reporting (a third party reporting system) has provided very limited returns. This will be reviewed during 2012. •The Youth Think Tank has been effective in gathering young people's views. Meetings took place in December 2011, January 2012 and March 2012. These interactive sessions were designed with Wandsworth Youth Council. Subjects have included: What makes an ideal police officer; Discrimination of young people by the police; and 'How are young people perceived by the community'. The Metropolitan Police Commissioner met the group in April and engaged in a discussion about the August disorders. This was part of a community engagement day in the Borough culminating in a joint public meeting held in Lambeth. •A considerable amount of work is ongoing. Wandsworth secured circa £217,000 Home Office – Ending Gang and Youth Violence funding. A meeting of local practitioners was held in February 2012 at which an
To identify and manage risk with a focus upon the management of violent offenders, including those involved with groups or gangs.	<p>Develop system for reporting youth violence anonymously to assess levels of under reporting of lesser violent crimes.</p>	Develop the cross borough gang strategy for critical incident management in respect to gang violence.

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	<p>overview of gang crime and existing programmes was presented. On 23rd March 2012 a Gang and Serious Youth Violence Multi-Agency Conference was held in Wandsworth focusing on gangs and serious youth violence locally and nationally. An analysis of the pattern of criminal activity of young people has been updated together with a gang's profile. A cohort of circa 165 have been identified by the MPS as potentially being involved / associated with gangs. Coordinated partnership is being undertaken to address this cohort through varied intervention. A Gangs Multi Agency Partnership Meeting has been formed to coordinate and manage this process and this work will be overseen by the Reducing Re-Offending Board. Work is ongoing – being coordinated centrally within the MPS to address cross border issues.</p>	<ul style="list-style-type: none"> A programme of work has been undertaken to address the significant street drinking problem in Wandsworth. Further details on the programme are shown later in the action plan at page 14 within the update the Alcohol Strategy 2008-11. The information sharing protocol is in place with St George's Hospital. Data on victims of assaults dealt with by the A&E Department are sent regularly to Wandsworth Council's Community Safety Division. The Strategic Assessment 2011 includes a profile of those who attended A&E. That profile was found to be similar to the profile of victims of assaults who had reported to the police. Actions to tackle child sexual exploitation were reported to the Education and Children's Services Overview and Scrutiny committee (Paper No. 12-16). The paper introduces the local strategy and action plan being developed to ensure that there is a co-ordinated multi-agency response to child sexual exploitation. The Domestic Violence strategy has been updated to encompass all forms of violence against women and girls. Further details on the strategy are provided later in the report. Multi agency meeting occurs fortnightly to ensure all sexual offences within that time period are being investigated effectively. Activity to address this issue is contained within the Domestic & Sexual

PARTNERSHIP PLAN – 2011/12 KEY ACTIONS

victim groups at greatest risk of sexual offending.	Violence Strategy & Action Plan 2012-15..	
Support the Stay Safe Stay Put scheme (SPSS) to reduce repeat victimisation.	<ul style="list-style-type: none"> The updated SPSS leaflet was distributed throughout the Housing Department. Leaflets were also distributed to the Domestic Violence Housing Sub Group & Domestic violence Forum. The 6 main registered providers in the Borough and Adult services were contacted to offer a presentation on SPSS. In Q3&4 presentations were carried out at Viridian and at a MARAC meeting. The Wandsworth Domestic Violence leaflet has been distributed to all staff and is handed out to new tenants as part of their new tenant sign up packs. 23 residents were assisted via the SPSS in 2011/12. 	
Strategic Priority 2: Acquisitive Crime Lead agency: Metropolitan Police Service	ACTION	PROGRESS
To improve the targeting of preventative interventions towards those areas, streets and premises which are more vulnerable to offences of burglary including identified hotspots and multi occupancy premises.	<ul style="list-style-type: none"> Tactical streets and strategic hot spots are patrolled regularly and to good effect. This is an evolving scientific approach to target police resources to the right places. In 2011/12, reductions were achieved on both residential burglary (-2%) and non residential burglary (-2.4%) compared to that recorded in the previous year. 	<ul style="list-style-type: none"> Police scrutinise every burglary at a morning meeting and Safer Neighbourhood Team resources are consequently tasked for follow up reassurance and evidence gathering. Cocooning is well established on the borough.
Support and provide advice to victims of burglary and continue our cocooning activities.		<ul style="list-style-type: none"> A No Cold Calling Zone was established on Southfields Grid and Southfields Triangle due to large number of nuisance calls /rogue traders. Neighbourhood Watch and Residents Association assisted in setting these zones up. Volunteers to assist older and vulnerable people with upgrading their domestic security were sought from within the neighbourhood watch co-ordinators. Eight volunteers are now being processed.
Continue to use No Cold Calling Zones to deter distraction burglary		<ul style="list-style-type: none"> Ongoing. Voluntary and statutory partners meet monthly at which individual cases are reviewed and target hardening measures considered and applied.
Maintain the Distraction Burglary / Rogue Trader advice and prevention service.		

PARTNERSHIP PLAN – 2011/12 KEY ACTIONS

Continue the alley-gating programme Increasingly promote community involvement in meeting burglary reduction targets through Neighbourhood Watch etc.	<ul style="list-style-type: none"> Ongoing. A number of schemes have been introduced during this period. <ul style="list-style-type: none"> Bespoke weekly crime messaging. The process of communication to NW and also extending this out to Resident Associations etc. is currently being developed. The NW Strategy 2009 – 12 is to be updated this year.
Use the Road-show vehicle for targeted prevention work in vulnerable areas.	<ul style="list-style-type: none"> Ongoing. This was used in areas where burglaries have occurred.
To target preventative initiatives towards those businesses and venues that is at heightened risk of property crime.	<ul style="list-style-type: none"> Poster campaign launched locally to encourage smart phone owners to install 'track my device' applications. Advert to appear in the Council's Brightside magazine. A Crime Prevention Marketing Plan (involving the Police & Council) is maintained and reviewed monthly.
Continue to tackle identified hotspots of acquisitive crime, especially town centres and public transport hubs, at identified peak times.	<ul style="list-style-type: none"> Hotspots are identified and Police are tasked to these areas to deter crime. Also, problem solving approaches have been adopted at crime generator locations. Operation Eliot runs regularly at Clapham Junction. This is a high profile police operation involving specialist MPS units to tackle crime and provide public reassurance. Operation Condor is a two-day operation of targeted action in and around licensed premises. Operation will be repeated in June 2012. Police officers are regularly tasked to visits licensed premises.
To develop and enhance the processes for managing offenders who engage in offences of robbery and burglary.	<ul style="list-style-type: none"> Integrated Offender Management plans now in place to better co-ordinate activity between agencies. Criteria to select those onto the scheme have been revised. Further details have been provided later in the report ('Reduce reoffending' strategic priority).
To pursue work to enhance the capability of owners and investigators to identify and locate property acquired through robbery, burglary, motor-vehicle crime and cycle theft.	<ul style="list-style-type: none"> Property tracking improvements have been introduced to ensure all necessary checks conducted to enable property to be returned to owner. The Council's Community Safety and Wandsworth Police have developed a new initiative looking at developing a webpage on the council's website, which will allow victims of bicycle theft to identify their property when recovered. The Council's IT has agreed format for website, and now need MPS to agree their procedure on delivering information to the council.
Undertake intelligence-led, targeted operations to tackle the sale of counterfeit goods.	<ul style="list-style-type: none"> Approximately £100,000 worth of counterfeit goods were seized during 2011/12 and several prosecutions are ongoing concerning counterfeit wine

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	<p>and spirits and cigarette lighters bearing unauthorised Olympic logos. The most high profile prosecution related to the seizure of counterfeit jewellery which was found to have nickel content 28 times the permitted level. The defendant, a Chinese national, was sentenced to 18 months imprisonment and ordered to be deported, once Proceeds of Crime Act 2002 (POCA) proceedings have been completed. A significant increase in the quantity of low grade goods and clothing bearing unauthorised 2012 Olympic logo and symbols is anticipated in the run up to the Olympic and Para-Olympic Games.</p> <ul style="list-style-type: none"> • Trading Standards has supported the development of a National Market Strategy including the Real Deal campaign to combat counterfeiting in markets, which offer a low risk and cash orientated outlet for counterfeit goods. Officers have worked closely with the New Covent Garden Sunday Market to stop the sale of counterfeit goods in the market, and in June 2011 the market signed up to the Real Deal scheme. Intelligence on traders suspected of supplying counterfeit goods is shared with the market operators. This has significantly reduced the quantity of counterfeit goods supplied in Wandsworth.
Promote the Secured by Design standard for new developments. Target bike thefts through targeted operations & crime prevention	<ul style="list-style-type: none"> • On-going. The Crime Prevention Design Advisor continues his work with new developments across the Borough. • Safer Transport collecting data of new purchasers of bicycles, who have been encouraged to register their bikes on the website www.immobilise.com (UK national property-register). • The Council's Community Safety attended Roehampton 'Fresher's Fair' to promote property marking and www.immobilise.com. • The Council's Community Safety attended 45 Neighbourhood Watch launches, road-shows and bicycle security events, where they provided crime prevention advice.

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Strategic Priority 3: Anti-social behaviour & Community reassurance Lead agency: Wandsworth Council – Community Safety

ACTION	PROGRESS
Tackle & reduce Anti-social behaviour DPPo – Designated Public Place Order	<ul style="list-style-type: none"> • A DPPo was set up in Tildesley Road and surrounding area, SW15 (West Putney) in April 2012. Since the order has been in place, there has been one incident of street drinking which was addressed through police words of advice. There have been no complaints from residents. The situation is being continuously monitored. • Street drinking and related anti-social behaviour Tooting High Street and surrounding area: There are three separate groups of drinkers in the town centre. A multi-agency approach has been deployed to deal with the issue. Outreach services are engaging to address individual needs. • Rough sleeping: Work is ongoing involving the partnership to tackle a cohort of 6 entrenched rough sleepers through the use of support measures or if necessary enforcement action. • Community Safety Partnership Anti-Social Behaviour Strategy: Oversight and activity is managed through the Anti-Social Behaviour Inter-Agency Steering Group which applies a multi agency problem solving approach to offenders, victims and locations. • Training: The Council's Anti-social Behaviour Unit has provided training to all the boroughs police safer neighbourhood, burglary and robbery teams on the use of ASBO legislation. • Legislation: The Government's widely consulted on revised legislation; the outcome is contained within a White Paper (May 2012). Gang injunctions are currently being considered. • Site visits and visual audits: This is an ongoing activity. In response to identified problems the area is visited to determine whether crime and ASB can be designed out.
Update the Wandsworth Domestic Violence Strategy and Action Plan 2010-13 to include Violence Against Women & Girls	<ul style="list-style-type: none"> • The strategy, action plans have been updated and an equality impact assessment completed.

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Obtain White Ribbon Status	<p>Actively work to reduce primary & secondary fires.</p> <ul style="list-style-type: none"> White Ribbon Status was secured in November 2011..
Support and deliver against the Home Office Prevent Strategy	<ul style="list-style-type: none"> On-going – The London Fire Brigade (LFB) continues to work closely with partners in the Borough to target those most vulnerable in the community to deliver Home Fire Safety Visits (HFSV). The LFB carry out visual audits to remove potential ignition sources (rubbish etc.) from the streets. Our stations' staff members assisted by the Arson Task Force are identifying trends in secondary fires and working with local partners including SNT teams to provide reassurance where required and deliver HFSV where appropriate. The Council, Police and Probation developed their strategic approach to prevent using existing partnership arrangements and established local working arrangements. The Chief Executive and Police Borough Commander are the strategic leads for prevent, with the Prevent Board meeting quarterly. A Prevent Action Plan to deliver against the objectives of the Prevent Delivery Plan 2011–13 was submitted to the Home Office in November 2011 including funding applications for the following initiatives; Safe Space debates challenging extremist ideologies; One Voice – Outreach & education Programme; Targetted Prevent project focusing on young people in the Somali Community to prevent young people becoming radicalised; and targeted training. Funding was agreed by the Home Office but not until February 2012, so has been accrued to 2012/13. Additionally, further funding for the same projects in 2012/13 has been agreed in principle by the Home Office but is yet to be formally confirmed. These delays have resulted in the spending schedule for the funding needing to be revised which will be finalised as part of the refreshed Prevent Delivery Plan in July 2012. The Prevent Co-ordinator has undertaken a process to raise awareness of the Prevent strategy within the Council and statutory partners through briefings to senior managers and both the Children's and Adults safeguarding boards. This has been followed up with an ongoing series of training for frontline council staff. The Prevent Co-ordinator is working closely with the Home Office and Foreign and Commonwealth Office in relation to their engagement with the Somali community and has delivered a briefing session at the Home Office as an example of good practice regarding Somali Prevent engagement in

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Promote crime prevention amongst businesses and reassurance amongst those most worried about crime and disorder.	<p>Wandsworth.</p> <ul style="list-style-type: none"> A bid to the GLA for revenue funds for a Business Crime Reduction Partnership was unsuccessful. There are however strong arrangements in all 5 town centres though these vary in detail including use of Retail Radio, Alertbox, data and photo sharing arrangements. It is proposed to carry out a mapping exercise to identify any gaps in provision and what action is required to ensure best practice across the 5 town centres. The EDO is working with the lessee of the Party Store on a visual treatment of the ground floor shop units in Lavender Hill which are currently being refurbished and which provide prominent visual reminder of events in August 2012. 	<ul style="list-style-type: none"> • 477 neighbourhood watches (end of April 2012). Circa 24,000 households (one scheme closed down which covered 2,000 households). Re-registration now being undertaken (this happens every three years). • Junior Citizen Scheme: Circa 3,000 school children attended during this year. March 2012 LFB Commissioner visited the scheme. • 2 Senior Citizen Safety events were held in November and February 2012. Events were developed based on the Junior Citizen scheme. Over 185 people attended the two events (one in Roehampton and one in Battersea). They visited 5 interactive scenarios run by the Police, Fire and Ambulance Services. Everyone was offered a home fire safety visit and any faulty small electrical appliances were replaced free of charge through Electrical Safety Council funding. A third event is planned for the Tooting area. • Young Carers Event (October 2011): This was aimed at 11-13 year olds at Battersea Fire Station. Police, Fire and Ambulance Service all worked with the Young Carers on their safety. • Identify Fraud (ID): In February CSD organised an ID Fraud Conference. Over 100 delegates attended. A training session is now planned for all Council staff that work with or come into contact with older people who are often the victims in these types of crime. • Child Accident Prevention: Work on establishing the baseline within the Council on preventing unintentional injuries continues. CSD is working with Children Services and Public Health on this initiative. • The Housing micro-chipping scheme continues to prove popular and
Improve responsible dog ownership		9/22

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<p>FPN – Fixed Penalty Notice RSPCA – Royal Society for the Prevention of Cruelty to Animals</p>	<p>successful. An average of 5 new dog owners per week have had their dogs micro-chipped and/or registered.</p> <ul style="list-style-type: none"> In February 2012, a new initiative in with the RSPCA was introduced. Free neutering has been offered to a limited number of dogs in the borough with a concentration on registered bull breeds. Road shows and school visits have also continued throughout the year to promote responsible dog ownership amongst tomorrow's dog owners, and the Work Experience programme has seen 6 pupils placed with the Dog Control Service. For those that continue to ignore their advice, the Dog control service have reported a number of offenders for prosecution and/or issued FPNs. Partnership working with the Housing Department and the Metropolitan Police has resulted in a sharing of intelligence, and the execution of several warrants for breach of sec 1 Dangerous Dogs Act 1991, removing a number of Pit-bull Terriers from the community, most of which have been humanely destroyed. The Dog Control Service have also worked alongside other animal charities and welfare organisations to encourage government to update current dangerous dog's legislation, and have supported Lord Redesdale's Private Member's Bill aimed at improving dangerous dog legislation. 'Safety around dogs' training briefings were arranged for just over 200 officers from the housing department in order to minimise the risk of dog bites/attacks when visiting tenants in their homes. The Dog control service has worked with the Royal Mail to enhance safeguarding and protecting of the postal workers. 	<p>During the year 2011/12 works were completed at 14 sites throughout the borough to reduce opportunities for crime and anti-social behaviour including the first Gating Order in the borough which was successfully completed at Radcliffe Square. Another order is under investigation. A further 20+ sites are at various stages of implementation, the majority with public consultations taking place to seek approval for the installation of alley gate schemes. Several sites where works had been completed in previous years were modified to increase effectiveness.</p> <ul style="list-style-type: none"> Over 30 site surveys were completed throughout the Borough on behalf of the Housing Department, the Environment and Community Services Department the Anti-social Behaviour Unit and several MPS Safer Neighbourhood Teams.
	<p>Undertake crime prevention initiatives to design out crime</p>	

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	<ul style="list-style-type: none"> • A further 22 homes were surveyed and secured under the Staying Put, Staying Safe Scheme. • Training about a variety of aspects of crime prevention, in particular about the scope of works undertaken by SPSS, has been provided to a variety of groups in the borough including the MPS SNT's and Burglary Squad, Education Welfare Officers, Social Workers, RSL's and Neighbourhood Watch volunteers. • The Safer Stations Action plan identified over 90 areas for improvement. At the end of the all but 10 had been completed or were being addressed by the various agencies involved in the scheme and with major works ongoing at many of the stations in the borough it is hoped that several of the outstanding issues will also be addressed. 	<ul style="list-style-type: none"> • Committee Paper No 11-493: A review of the Council's CCTV • Committee Paper No 11-675: CCTV Codes of Practice and Council policies. • Riots in Clapham 8th August 2011: The CCTV Control Room remained fully staffed during and post the riots providing significant support to the police in capturing and processing the images of those involved to assist with the criminal investigation. • By the end of 2011/12: Deployable CCTV placements 35; police operations supported 30; CCTV requests 3521; CCTV evidence items released 1032; and CCTV incidents captured 5781 	<ul style="list-style-type: none"> • Weekly crime messaging continues but is being reviewed to improve content / style. A partnership communication marketing plan has been produced and is reviewed and updated monthly. Full use is made of Brightside and other like publications. • Following a review of good practice following the August disorders an informal tension monitoring system has been established within the Council to report tensions as soon as they are identified. Additionally the Council now have procedures in place to set up an information hub, in the event of a critical incident to manage, research and action the flow of information. Training has been provided to staff on how to access and search the various social networking sites. • Work is being undertaken by the Council's Head of Communications on
	<p>Maximise & market the use of the Council's CCTV fixed and deployable CCTV cameras in the detection and reduction of crime and disorder with Wandsworth.</p>		
	<p>Develop communication engagement tools – crime messaging / social networking</p>		

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	producing a Digital Communications Strategy to maximise the benefits offered by digital marketing and communication technologies.
Undertake public attitude surveys to shape Community Safety Partnership response	<ul style="list-style-type: none"> The results of the Community Safety Survey carried out in the autumn 2011 were reported to the OSC in February 2012 (Paper No. 12-184). The report also includes results from the residents' survey 2011 and provides a synthesis of both surveys' results.

Strategic Priority 4: Drugs Lead agency: Drug Intervention Programme

ACTION	PROGRESS
Reduce the harm caused by illegal drugs, by increasing the number of problem drug users in effective treatment.	<ul style="list-style-type: none"> There are no figures for the current year. It is anticipated that there will be little change in the numbers until the Wandsworth IDAS (Integrated Drug and Alcohol Service) has established itself. The new service is under intense performance scrutiny and it is expected to see, in addition to more people in effective treatment, an increase over the coming months in terms of people leaving the service drug free.
Strengthen preventative work with young people.	<ul style="list-style-type: none"> Senior Youth Drugs Worker leads on prevention work in the borough. A drugs and alcohol education toolkit has been developed and youth clubs are conducting drug awareness session with young people. The worker also conducts targeted work. The worker has also provided drug awareness sessions in schools to pupils aged 11 to 18-year old in order to cover for the loss of TH@W.
Increase the number of 16-18 year olds successfully referred into substance misuse treatment services and the number of referrals from specialist children's services and the criminal justice system.	<ul style="list-style-type: none"> By the end of quarter 3 2011/12, the percentage of young people aged 16 and 17 has increased by 7% on 2009/10. This increase reflects the impact of clients supported by the CAMHS substance misuse worker and the increase in community referrals to TH@W. <ul style="list-style-type: none"> 11% of young people in treatment in Wandsworth are Children Looked After. This is above the national average (7%). Harm reduction pilot set up in Q3 to support the Wandsworth TRIAGE initiative through the YOT police team. To date, 10 young people have been referred to the project. Of these 10, 7 young people were engaged to do an initial

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	<p>assessment and complete their action plans. 4 have successfully completed the programme by attending 5 cannabis related workshops.</p> <ul style="list-style-type: none"> The Substance Misuse Worker in Family Recovery is currently working with individuals from 6 separate families to address their primarily alcohol misuse. The work is building to an extent where we are about to move the post from half time to full time and additional funding has been secured to achieve this. This is starting to make a significant impact on the general wellbeing of those families. Across the entire service, that started in December 2011, there is an expectation, and it is written into the service specifications, that staff are responsive to the needs of families and in particular where there are children living with service users. Children, Families and Substance Misuse training has been delivered to Children Centre staff to enable them to identify substance misuse issues in families and to provide the necessary support.
Strengthen work to address the impact of substance misuse on families.	<ul style="list-style-type: none"> Wandsworth Police continues to issue press releases on results of actions towards combating drugs in the borough. Press releases included information on misuse of drug warrants executed under Section 23 of the Misuse of Drugs Act 1971 and on cultivation of cannabis related arrests. At the end of the year 2011/12 the individuals in DIP IOM cohort had been arrested a total of 115 times. The previous year their aggregate arrests were 203. This represents a 43% reduction for the year. Of the cohort of 39 individuals, 6 were arrested more frequently than the year before and 27 were arrested less than last year.
To ensure publications through the media on results against dealers in local press to increase awareness.	<ul style="list-style-type: none"> For the full year, 30 sets of breach papers were submitted by the Criminal Justice Drugs team to the Police. <ul style="list-style-type: none"> o 9 have been confirmed as arrested. o 9 arrest enquiries are pending. o 6 were remanded in custody prior to an arrest being made. o 2 were engaged by services shortly after the breach report and no arrest was necessary. o 4 resulted in no further action.
Increase the number of drug users successfully engaged or re-engaged with treatment services through the targeted outreach programme.	<p>Increase the number of drug users successfully referred into treatment through drugs interventions in the criminal justice system, through effective enforcement of required assessments of people who test positive for drugs after arrest.</p>

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	<p>the breaches occurring and the papers going to the Police. This will be further improved with the move to the new Wandsworth custody. Booked assessments will take place back at the custody building and breaches can be immediately reported to the Custody Managers.</p>
Ensure that full use is made of the Prison Gate Office to achieve a smooth transition between prison and community-based treatment services and to reduce the likelihood of re-offending on discharge from prison.	<ul style="list-style-type: none"> Working practices between the community and prison based teams have improved to the extent that the Prison Gate no longer carries the same significance. Our workers have key status and can enter the prison at will to work with their clients. They also have access to the prisoner tracking system and can identify when Wandsworth residents are due for release. Our IOM and PPO leads also visit to see owned clients. The level of engagement between prison releases and community drugs teams is now regularly monitored on a monthly basis through a local performance meeting. The figures vary greatly from month to month. In February 4 out of 7 failed to turn up for appointments with treatment providers. In March all 6 releases resulted in some sort of engagement with treatment. Also in March, 18 prisoners were seen in prison as part of pre-release planning by a DIP worker. This is a good level of activity.
Work with drug treatment providers to strengthen their clinical governance arrangements, increase the proportion of people who are retained in treatment, and improve outcomes.	<ul style="list-style-type: none"> These are objectives for the new service which commenced in December of 2011. Outcomes will be easier to track as most services will be provided by a partnership of two organisations, KCA and Blenheim, using one data system. The service is performance monitored by the Treatment Commissioners on a monthly basis against a set of meaningful outcomes.
Continue to work to improve the accessibility and value for money offered by drug treatment services.	<ul style="list-style-type: none"> The new contract will deliver £1 million savings over 3 years. Because of future pressure on the DIP budget with a sizeable proportion going to the Police Crime Commissioners, changes are being made to the Criminal Justice Team which will allow them to continue to effectively function with reduced numbers. However the change in funding allocation could have a significant impact on all DIP teams in terms of function and coverage from as early as October/November 2012. For this reason, plans are already in place to ensure an effective and ongoing DIP service.
Update the Alcohol Strategy 2008-11 (Implement our alcohol harm reduction strategy and continue to implement the action plan agreed	<ul style="list-style-type: none"> A programme of work has been undertaken to address the significant street drinking problem in Wandsworth. This involves a multi agency approach combining and co-ordinating enforcement activity with health and social care

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as part of the strategy).	<p>interventions. This has been targeted at areas where there are high levels of community complaints linked to the crime, anti-social behaviour and intimidating presence of specific street drinking groups. At present a Designated Public Place Order exists in East Putney and has not been breached. An application exists for a similar order in Tooting. Approaches have been made to numerous individual drinkers to attempt to assess their needs and direct them into treatment. This work will continue throughout 2012/13.</p> <p>Refer to previous sections. The new contract is for an integrated treatment and recovery service with a much greater emphasis on outcomes. The staffing structure is heavily populated with Recovery Nurses and Workers. An employment pathways strategy will be required in 2012/13 to ensure greater opportunities for those at a suitable stage of their recovery to return to work.</p>	<ul style="list-style-type: none"> The new Criminal Justice providers have recently been awarded the contract in two neighbouring boroughs which will facilitate better operational level communication. DIP Managers regularly meet and communication between Wandsworth and its neighbours is very good. 	<ul style="list-style-type: none"> Work is prioritised, developed and acted upon with tight time frames. 	<ul style="list-style-type: none"> Both covert and overt operations have taken place during this period with good result. Work is ongoing. Police respond to calls received re dealing drugs in public places. Dependant on the nature of the call it may be sent for the local SNT to deal with. A message will be created and sent to the Partnership Team in the local Police Control Centre. They will monitor the issue and document actions. Any arrests of young people involved in drug offences will be referred to the appropriate Services. Local SNTs will keep the residents informed of their actions.

**Strategic Priority 5: Family, Young People and Crime
Lead agency: Wandsworth Council – Children's Services**

ACTION	PROGRESS
Support the delivery against targets in the Children and Young Peoples Plan 2011-15.	<ul style="list-style-type: none"> Ongoing. New Children and Young People's Plan 2011-15 reported to the Overview and Scrutiny Committee and agreed by the Executive in June 2011 summarising progress since the last plan and setting out 12 priority outcomes to keep children and young people safe and help them to achieve. Full plan, executive summary for staff and a version for Young People were published at the end of December 11. Programme in place and underway for multiagency review of implementation via the various theme Overview Groups
Support delivery against targets in the Youth Justice plan and YOT Improvement plan including: reviewing YOT procedures and improving service delivery focusing on safeguarding (embedding risk assessment and risk of serious harm procedures), working with and involving victims in restorative justice, reducing rates of re-offending and the number of first time entrants and introducing a tailored quality assurance framework to monitor and improve service delivery.	<ul style="list-style-type: none"> Following the HMI inspection of YOT (on site case auditing) undertaken in November 2011, a refreshed action plan was produced to address the 6 recommendations. The overall assessment was moderate with significant improvements required in management oversight and quality of assessment, intervention planning and recording. HMI were encouraged that the YOT had previously identified the same issues and was already working to address these. Some examples of the improvements implemented to date include <ul style="list-style-type: none"> Introduction of a robust Risk Assessment & management policy including fortnightly risk strategy meetings (RSMs) to consider high & very high risk cases and ensure that robust risk & vulnerability plans (RMPs & VMPs) are in place. Assessment training for 30 YOT officers to improve timeliness, consistency, and quality of risk assessment. Twice weekly recording practice & system training sessions. Implementing weekly gateway panel in Feb. 2012 to oversee assessment practice, intervention planning and exit strategies. Strengthening supervisory practice by readjusting supervisory responsibility

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	<ul style="list-style-type: none"> - within the management team, using supervisory template to improve consistency of management oversight, tailored YOIS system sessions to improve management oversight, individual weekly sessions with YOT manager and practice managers, dip sampling of cases including more robust and timely case notes, timely countersigning of risk of serious harm assessments and VMPS / RMPs. - Strengthening performance management culture through internal weekly reports covering timeliness of assessments, management oversight and practice (e.g. home visits) - Working with Head of Family & Community Services (CSS) to introduce a robust QA framework using case and thematic audit and performance management systems. - Improving business support systems such as demand monitoring, cases allocation process, cross-checking and information exchange with CSS, gang / group recording module (safe timetabling of contact visits, victim safety). <ul style="list-style-type: none"> • Good performance on key indicators - reduction of a third in number of First Time Entrants (June 10 – July 11 compared to previous year) and a slight reduction of 4.3% in rate of re-offending (9month result for minored cohort shows a reduction in 11/12 compared to previous year). • Reinforcing standard practice of young people undertaking some form of victim impact work which addresses the issues identified during the assessment process. 3 restorative justice conferences held following the summer disorder in Clapham Junction bringing together perpetrators and those affected by the disorder (9 young people, 3 parents and 14 victims participated). Further RJ conferences are planned. Practice will be likewise strengthened through the implementation of modular assessment training. The YOT have also met with businesses located on Lavender Hill to explore ways of involving them in a restorative justice process.
Family Recovery Project: Initiate a coordinated multi-agency family-focused support to address the needs of families with complex needs through the Wandsworth community Budget	<ul style="list-style-type: none"> • All key posts filled and multi-agency staff in post from end 2011 including FRP Manager, Senior Practitioner, Senior Information Analyst and administrative support. FRP officially launched on 17 November 2011. • Information sharing protocols and timely information exchange in place.

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Maintain the Youth Risk Management Panel to target those most at risk of offending and entering into gang related activity.	<p>12 families have been engaged and 14 referrals are being progressed</p> <ul style="list-style-type: none"> Risk management panel is a multi agency panel which meet on a monthly basis to ensure that young people identified as high risk of offending, vulnerability and those participating in gang activity are engaged in or referred to appropriate local interventions. Chaired by the YOT Manager, the panel monitors intelligence obtained on the behaviour of young people from the Police, the Anti Social Behaviour Unit, Children's Services and the Youth Offending Team.
Work with the MPS, schools, the Integrated Youth Service and other partners to develop initiatives aimed at reducing young people's involvement in gangs and the related use of weapons and violent behaviour.	<ul style="list-style-type: none"> Borough Early Intervention Team (BEIT) and Youth Support Teams continue to run crime prevention programmes in schools and South Thames College focusing on knife crime, gangs etc. This includes use of the DVD series Every Choice Matters. The Council has recently received two lots of funding:- <ul style="list-style-type: none"> £217,000 for work in connection with Ending Gangs and Serious Youth Violence for use in 2012-13 £36,000 recurrent for three years for a young person's advocate in relation to child sexual abuse and gangs.
Develop the youth panel to promote community involvement in meeting youth crime reduction targets, particularly seeking to involve young people.	<ul style="list-style-type: none"> The Youth Service Participation Worker and the Police have set up a Police Youth Think Tank which has been well attended and issued several good ideas including young people training the police.
Implement the NEET (not in education, employment or training) strategy with particular focus on reducing 'unknowns' and young people from priority groups.	<ul style="list-style-type: none"> Youth Support Teams continue to track NEET young people, offering support, information about suitable courses and linking to job opportunities. The Council has a new contract with Central London Connexions to undertake more data tracking of NEETs and Unknowns.
Implement the strategy to reduce the frequency with which 'looked after children' are charged with relatively low level offences committed within Local Authority Children's Homes.	<ul style="list-style-type: none"> Monitoring in place. Regular meetings have been established between YST, Residential and YOT Manager. A policy of restorative justice has been instituted in the home and YOT officers are working with the residential team to develop practice.
Maintain the KICKZ project and support the Police Mettrack programme.	<ul style="list-style-type: none"> Housing, Youth Work, Sports Development and the Police are jointly funding the Chelsea Football Kickz and Positive Futures Programme – now running in

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		Henry Prince, Southfields, Battersea and Ashburton. Kickz are also involved in the Pure Football programme run in Furzedown
Roll out group sessions using the interactive DVD resource pack about gangs, weapons, drug possession and robbery, made with local young people.	• See work on gangs and weapons above.	• The Council continues to offer a broad range of Family Learning and evidenced based parenting programmes across the Borough. Courses are run in community based venues particularly targeting areas most disadvantaged. In the last year 2257 adults participated in Family Learning programmes and over 421 attended evidenced based parenting programmes.
Expand the range of Family Learning and Parenting Courses, targeting the parents of young people of risk of anti-social behaviour.		• Garratt Park students have completed the 'Journey' project, having given three performances – two last December and one more recently in May – to pupils from Garratt Park, Burntwood, Sir James Barrie and Victoria Drive PRU. The special educational needs of those involved range from moderate learning difficulties to more complex needs and challenging behaviours. Feedback from students involved show that 88% are more aware about bullying and 100% are more confident about dealing with bullying. • Feedback from pupils who attended the Year of Communication anti-bullying event last year - from Southfields Community College, Graveney and Burntwood schools - has been captured for inclusion in a leaflet for schools and other settings to mark Disability Awareness Day in July. This will include information and advice about what bullying is, how it makes pupils feel and effective ways to prevent and tackle bullying from the point of view of pupils.
Implement the Anti-Bullying Policy Action Plan.		• BEIT (extended Borough-wide - see above) continue to work closely with Battersea Crime Prevention Panel to offer an ongoing group work programme and one to one work targeted specifically at young people on the edge of crime. Referrals from the YOT of young people notified to the Police are picked up by BEIT or the local Detached Development Support Workers, who are also involved in triage – preventing entrance to youth justice system.
Continue early intervention work with schools	• See sections above.	• The Volunteer Police Cadet Corps is going from strength to strength. It now
Support the Volunteer Police Cadet Corps Police	• The Volunteer Police Cadet Corps Police	

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	<p>has over 60 members. Many of the young people are referrals from the Partnership Youth Triage. It was recognised this year by winning the BACTA Group Award. The Cadets fully support and are involved in the many crime prevention initiatives run by the Partnership. They also support the Junior Citizen and also the Young Carers project. The Team are now linked in with the Duke of Edinburgh Scheme with over 20 of the Cadets participating in the scheme. The latest project they are working on involves them giving crime prevention advice to Pensioners, working closely with Community Safety and Age Concern.</p> <p>Roll out Operation Sharp in further schools</p> <ul style="list-style-type: none"> •A twilight session giving an overview of the SHARP system was held for staff in schools and other settings as part of Anti-bullying Week programme in November 2011. Those who attended included staff from secondary schools and alternative providers. Meetings have been held with anti-bullying leads using the system to establish good practice recommendations for schools and other settings taking this forward..
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Strategic Priority 6: Reduce Re-Offending Lead agency: London Probation Trust – Wandsworth

ACTION	PROGRESS
Identification of those most at risk of re-offending and proactively manage to reduce the risk of reoffending	<ul style="list-style-type: none"> •Performance and Quality audits, including an Inspection from Her Majesty's Inspectorate of Probation confirm the high standards of work to reduce reoffending being undertaken. •A Reducing Reoffending Board was established in February 2012 to oversee the work of the Serious Group Offenders group, and with plans to extend this remit to Prolific and Priority Offenders, Drug users group, Domestic Violent offenders and offenders posing the greatest risk in the Borough. Co-location is actively being considered with an office having been identified at the East Hill Probation Office. •Risk Assessments are undertaken on all offenders subject to statutory

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	<p>supervision. Those with current violent or previous convictions are referred to MAPPA meeting while high risk Domestic Violent offenders are referred to the MARAC. Attendance and support for each of these groups is ongoing with developments in MAPPA to ensure a more streamline service and single agency oversight. The Duty to Cooperate agencies have fulfilled all their duties throughout the year and achieved all of the key Performance Indicators. Individual risk management plans are devised drawing on all the resources of partner agencies and any breaches of these can result in offenders being returned to custody or to the Courts for re-sentencing.</p> <ul style="list-style-type: none"> Following a review in 2011/12, a new model for adoption onto the scheme has been proposed. Other boroughs have been visited for best practice and the revised model for the selection and management of the offender cohort approved. Included is work ongoing with local partners and HMP Wandsworth regarding the management of offenders sentenced to under 12 months.
Undertake an analysis of offenders in the borough to identify a specific cohort and implement the Integrated Offender Management model.	<ul style="list-style-type: none"> Home Office funding has been secured for Ending Gang and Youth Violence (£217,254). An updated analysis of the problem has been completed. A cohort of circa 165 gang members has been produced and appropriate interventions to exit these individuals from gang activities is being determined. A number of diversion and other interventions are planned throughout 2012/13.
Develop a system to identify adult offenders at risk of entering into gang activity and develop links with the Police gangs desk	<ul style="list-style-type: none"> A review of the scheme was completed and as a result, it is proposed that the PPO Scheme and the Drugs Intervention Programme IOM Scheme merge. This is to be finalised by the Reducing Re-offending Board in 2012/13.
Further develop the management of the Prolific and Other Priority Offenders scheme.	<ul style="list-style-type: none"> Following the closure of the Balham Probation office in February 2012, with all Offender Management teams are now located on one central location. Partnership agencies including Drugs, Alcohol, Mental Health and Employment are now based at the Probation office where surgeries are provided. Plans are in place to enable Public Health and advice on Debts /Finances to be provided from the office in 2012/13. (see strategic priority 'Drugs for' fuller update).
Promote the use of Community Payback with local	<ul style="list-style-type: none"> Following the Civil disorder in August 2011, Staff from the Community

PARTNERSHIP PLAN – 2011/12 KEY ACTIONS

communities	<p>Payback unit have met with the local Council and Met Police on a monthly basis to identify projects in the Borough that could benefit from offenders undertaking unpaid work in the community as part of a community penalty. Residents of the borough can nominate projects for consideration through the London Probation Trust website.</p>
Ensure successful completion of community orders /licences and take effective enforcement action in the event of breach.	<ul style="list-style-type: none"> The number of offenders completing community orders / licences from prison has increased this year from 70% to 75%. Probation staff has worked hard to increase the motivation of offenders to successfully complete their orders, including recently refurbished waiting rooms and interview rooms. A recent survey of offenders of their experience of being supervised is currently being analysed and an action plan will be developed to improve compliance rates further.

Partnership Plan: Performance measures for 2011/12

	INDICATOR DESCRIPTION	Actual 2010/11	Actual 2011/12	Comment	TARGET 2011/12	Direction of travel (improved ▲; deteriorated ▼; no change — or no comparison possible n/c)	Proposed TARGET 2012/13
STRATEGIC PRIORITY 1 - Violent crime							
SP10	Number of reported violent crimes	4862	3610	0.54 Discontinued in 2012/13	4765	▲	3551
SP11	Most serious violence expressed as number of offences per 1000 residents	0.59	0.54		0.61	▲	TBC
SP12	Number of reported rapes	88	117	This increase may be attributed to greater victim confidence in reporting to the police. The sanction detection rate has been identified as a concern by SCD2.	no target	▼	TBC
SP13	Number of sanctioned detections for rape expressed per 100 reported rapes	19.32%	16.24%	They are working closely with the CPS to improve charging rates where sufficient evidence exists. There have been improvements in the latter part of the reporting year	•	▼	TBC
NEW 12/13	Number of violent offences with injury	new	1510		■	■	1451
STRATEGIC PRIORITY 2 - Acquisitive crime							
SP20	Number of property crimes (robbery, burglary, motor vehicle crime, theft from shops, theft from person, theft of pedal cycles, other theft and criminal damage)	17070	17639	Reductions were achieved on a number of crime types, including robbery, burglary, criminal damage, theft of motor vehicle and theft from shops. However, there was a substantial increase in the number of thefts from motor vehicles. Increases in thefts of pedal cycles, from person and 'other' were also recorded.	16899	▼	16802
SP21	Number of serious acquisitive crimes (residential burglary, motor vehicle crime and robbery) per 1000 residents	23.9	25.37	The offence rate is a result of a significant increase in the number of thefts from motor vehicles (+24%). Reductions were achieved for residential burglary, robbery and theft of motor vehicles.	22.46	▼	23.50
STRATEGIC PRIORITY 3 - Anti-social behaviour and community reassurance							
SP30	Number of total notifiable offences per 1000 population	86.20	84.23		85.27	▲	81.14
SP31	Number of anti-social behaviour related calls to the police	18322	16800	n/a	n/a	▼	TBC
SP32	Percentage of people who think the police in their area are doing a good job	71%	66%	The residents survey 2011 conducted by the council found 77% feeling the police do a good job at dealing with crime in the area (76% in 2009).	+1%	▼	TBC
SP33	Percentage of victims satisfied with the overall service provided by the police and of these:	79%	73%		+1%	▼	TBC
SP32a	1) white users	78%	80%			▲	TBC
SP32b	2) users from minority ethnic groups	78%	71%			▼	TBC
SP34	Percentage of people who think both the police and the local council are dealing with anti-social behaviour and crime that matter in their area	61%	45%	The residents' survey 2011 contained a similar question. 42% of the respondents agreed both the police and the council were dealing with the real problems in there are. The question was re-run in October 2011 with a result of 40%, that suggested that the riots had not undermined perceptions.	n/a	▼	TBC

APPENDIX 2

INDICATOR DESCRIPTION	Actual 2010/11	Actual 2011/12	Comment	Wandsworth Community Safety Partnership Plan - End-of-year figures	
				TARGET 2011/12	Proposed TARGET 2012/13
SP35 Repeat incidents of domestic violence	16%	15%	Previously national indicators / target but no longer provided. Local target set based on 3 year average.	no target	▲ (improved); deteriorated ▼; no change — or no comparison possible n/c)
SP36 Number of hate crimes (racist and homophobic crimes) that led to sanctioned detections	50%	67.0%		▲	TBC
SP37 Percentage of households in neighbourhood watches	20.8%	21.1%	A review of Neighbourhood Watch within Wandsworth will be undertaken within 2012 and the Wandsworth Neighbourhood Watch Strategy 2009 - 2012 will be updated.	▲	TBC
SP38 Number of Wandsafe visits to victims of burglary	219	135	Further to the actual reduction in the number of burglaries, the number of visits decreased as a result of a lower number of referrals made by the police to the Wandsafe unit.	n/a	
SP39 Number of participants to Junior citizen schemes	1930	circa 3000	3 junior Citizen Schemes were held during this period so that delivery during 2012-13 can better coincide with the schools timetable.	▲	
SP310 Number of participants to Safer citizen schemes	80	153		▲	
SP311 Number of live interventions relating to anti-social behaviour (Anti-social behaviour orders, acceptable behaviour contracts and notices of seeking possession)	new for 11/12	221	Process driven - not directional. Discontinued in 2012/13	Baseline to be established	n/c
SP312 No. ASBOs issued as % ASBOs applications made	88%	83%	TARGET ACHIEVED. There were 5 ASBOs issued. In the same period, 6 applications were submitted. Some applications are still pending.	82%	▼ (decreased); TBC
SP313 Number of arsons per 10,000 population (cumulative measure)	4.22	5.15	On the 22/2/12, the LFB dealt with 10 minor arson incidents in Battersea. Their Arson Reduction Team are working with the SNT to provide community reassurance. Visuals audit are carried out to ensure rubbish is taken off the street.	no borough target	TBC
SP314 Number of primary fires per 100,000 population (cumulative measure)	150.37	156.09	The LFB continue to target the most vulnerable in the community using post codes to identify and deliver our Home Fire Safety Visits.	no borough target	TBC
SP315 Number of fatalities due to primary fires per 100,000 population (cumulative measure)	1.0	0.3		no borough target	0
SP316 Number of home fire safety conducted by the London Fire Brigade (cumulative measure)	1852	2174		1920	▲ (improved); TBC

APPENDIX 2

		Wandsworth Community Safety Partnership Plan - End-of-year figures			
INDICATOR DESCRIPTION		Actual 2010/11	Actual 2011/12	Comment	Direction of travel TARGET 2011/12 (improved ▲; deteriorated ▼; no change — or no comparison possible n/c)
STRATEGIC PRIORITY 4 - Reduce re-offending					
SP40	Actual adult re-offending rate for those under probation supervision	9.11%	8.79%	Result shown covers the full calendar year 2011. Actual figure for 2011/12 will be published at a later stage. Indicator is likely to be discontinued in 12/13 and to be replaced by a new proven re-offending measure. Awaiting further information.	8.24% ▲
SP41	Number of orders/licences that have been successfully completed	70%	75%	Cumulative measure. Target corrected from 75% to 71%	71% ▲
SP42	Number of summonses obtained within 10 days as a proportion of all breaches of community order.	85%	88%	Cumulative measure	90% ▲
SP43	Percentage of licence recalls initiated within 24 hours of breach	90%	98.3%	Cumulative measure. So far this year, only 1 recall not initiated within 24 hrs breach. Target corrected from 94% to 90%	90% ▲
SP44	Number of offenders with drug problems who have successfully completed Drug Rehabilitation Requirements	56	40	The number of offenders completing Drug Rehabilitation Orders was 1 short of the target set for this year. This was against a backdrop of a significant reduction in offenders with drug problems requiring DRR's appearing before the Courts	41 ▲
SP45	Number of offenders with alcohol problems who have successfully completed Alcohol Treatment Requirements	44	28	TARGET EXCEEDED. The number of offenders completing Alcohol Treatment requirements was above the target set for the4 year. The contract with the local alcohol provider ended this year and a new provider has taken up the role. An audit of alcohol offenders was completed by the NHS and it is hoped that additional screening services will be available within the local Probation office in the coming year	20 ▲
SP46	Number of offenders who have successfully completed Domestic violence Offending behaviour programmes	18	39		30 ▲
SP47	Number of offenders in the Integrated Offender Management scheme	n/a	26	To be discontinued in 2012/13. Measure SP48 here below is a better indicator of the effectiveness of the scheme.	no target n/c
SP48	Reduce the number of arrests of people in the Integrated Offender Management cohort	203	115	Based on a cohort of 39 offenders.	162 ▲
SP49	Offenders under probation supervision living in settled and suitable accommodation at the end of their order or licence	85%	83%	TARGET EXCEEDED. The number of offenders in settled accommodation at the end of their orders or licence was above the target set for the year. This has been a difficult target to achieve and additional support is required in this area	80% ▲
SP410	Offenders under probation supervision in employment at the end of their order or licence	49%	64%	New reoffending measure to replace the adult reoffending indicator. Awaiting further details	51% ▲
NEW 12/13	Proven re-offending - To be defined	new	new		TBC

APPENDIX 2

		Wandsworth Community Safety Partnership Plan - End-of-year figures			
INDICATOR DESCRIPTION		Actual 2010/11	Actual 2011/12	Comment	Direction of travel (improved ▲; deteriorated ▼; no change — or no comparison possible n/c)
STRATEGIC PRIORITY 5 - Drugs					
SP50	Drug (Class A) related offending (ratio actual to predicted offences)	0.69	not available	The indicator is no longer updated. Instead, this data feed is being subsumed into an 'All Reoffending' data feed, which will also include Adult Reoffending and PPO Reoffending. Data should be provided on Iquanta towards the end of quarter 3. To replace this measure, a new local indicator will be in place soon which will be measuring the level of drug related offending.	0.75 n/c
SP51	Number of drug users in effective treatment	809	756	TARGET EXCEEDED. New drugs treatment providers were awarded contract in December 2011.	- TBC 808
SP52	Number of problem drug users (crack or heroin) leaving treatment having completed treatment	114	76		■ TBC 114
SP53	Number of all drug users leaving treatment having completed treatment	226	146		■ TBC 226
SP54	Number of successful transfers between Prison CARAT team and DIP teams	32%	not available	These are locally collated figures. Not included are those available who are referred straight from prison into other services. They are therefore engaging in services in most cases but don't show on the DIP figures. Therefore data collected towards this indicator is unreliable. A new system will be in place from April so the 1st Quarter of 2012/13 may be the earliest to expect a semblance of reliable data.	50% n/c
SP55	Number of young people in treatment	112	106	Impacted by provider going into voluntary liquidation	130 ■ 6% n/c 130 tbc
SP56	Number of young people with complex needs in treatment	4%	4%	awaiting data not published until July/august	■ 6% n/c tbc
SP57	Percentage of 15 to 17 year old amongst young people in the treatment system	57%	60%	Impacted by provider going into voluntary liquidation	65% ■ 65%
STRATEGIC PRIORITY 6 - Families, young people and crime					
SP60	Number of attendances of 11-19 years old at Youth clubs	63,598	93,459	Actual result 11/12 covers all youth service provision (BEIT, Connexions Centres & Kickz) which were not included previous years results. Significant under-reporting also addressed. Under 11 attendances at the Islamic Centre are excluded.	55892 n/c 93500
SP61	Number of first time entrants to the Youth Justice system	189	99	Provisional 11-12 data subject to verification	224 ■ 222
	No. first time entrants per 10,000 10-17 population as defined by the YJB counting rules based on PNC (police national computer) data	1584	1189	Based on latest available PNC data for a 12 mth period covering June 10 -July 11.	1766 ■ 1180
SP62	Rate of proven reoffending by young offenders	0.62	replaced by below		1.29 n/c ■

APPENDIX 2

Wandsworth Community Safety Partnership Plan - End-of-year figures						
INDICATOR DESCRIPTION	Actual 2010/11	Actual 2011/12	Comment	TARGET 2011/12	Direction of travel (improved ▲; deteriorated ▼; no change — or no comparison possible n/c)	Proposed TARGET 2012/13
Re-offending frequency rate after 12 months (based on a 12month cohort)	1.00	0.90	Current result reflects the average number of reoffences committed by a monitored cohort (Apr 09 to March 2010) over 12 months. Previous years based on preceding years cohorts (e.g. 2010/11 on April 2008 - March 2009 cohort).	0.98	▲	0.88
SP63 Proportion of young people sentenced to custody out of all those receiving a conviction in court	7.7%	replaced by below		7%	n/c	
No. custodial sentences per 1,000 of 10-17 year old population	3.00	2.75	Indicator reported a quarter in arrears. Based on 9 month result Apr-Dec 2011. Comparable result for 2010 was 2.63.	2.85	n/c	2.94
SP64 Proportion of young offenders engaged in suitable education, training and employment	82.1%	not available (MoJ)	Delete as no longer monitored by Youth Justice Board	90%	n/c	

PARTNERSHIP PLAN KEY ACTIONS DURING 2012/13

APPENDIX 3

Strategic Priority 1: Violent Crime Lead agency: Metropolitan Police

ACTION	PROGRESS
Violent Crime	
To continue tackling gangs related violence and youth violence	
To reduce the level of knife enabled crime	
To continue tackling gun related violence	
Violence in town centres	
To tackle all types of violence related to town centre economy, especially at evenings on weekends, through effective licensing, enforcement and prevention	
Domestic and sexual violence	
To support the delivery of the domestic and sexual violence strategy	
To combat domestic violence and identify possible area of under-reporting	
To continue tackling stranger sexual offences	
To combat all types of violence disproportionately experienced by women and girls, including domestic violence, sexual offences, sexual exploitation, 'so called' honour violence and female genital mutilation	

Strategic Priority 2: Property Crime Lead agency: Metropolitan Police

ACTION	PROGRESS
Reduce property crime	
To continue targeting identified hot street of serious acquisitive crime, including residential burglary, robbery, theft from person and motor vehicle crime	
To tackle knife enabled robberies	
To support the MPS-wide initiative against metal thefts	

PARTNERSHIP PLAN – 2012/13 KEY ACTIONS

To tackle the increase in thefts from motor vehicles	
Prevent property crime	
To support the delivery of the Community Safety Partnership's crime prevention marketing plan	
To carry out environmental audits of the most vulnerable locations to target harden	
To improve the security of the most vulnerable targets	
Prevent business crime	
To continue working with town centre partnerships and businesses towards preventing business crime	
To promote crime prevention tools amongst businesses and to increase reassurance amongst those most worried about crime and disorder	
To regain the trust of the business community following the disorder events in August 2011	

Strategic Priority 3: Community reassurance Lead: Wandsworth Council – Community Safety

ACTION	PROGRESS
Safer Parks Police	
To establish and maintain an effective Safer Parks Police in Wandsworth	
Public perception	
To continue implementing the Partnership's anti-social behaviour strategy and support the anti-social behaviour Respect charter for Housing	
To deal with those causing the most disorder in local communities using appropriate interventions	
To identify repeat victims and provide support to those most affected by anti-social behaviour	
Community Cohesion	

PARTNERSHIP PLAN – 2012/13 KEY ACTIONS

To combat all forms of hate crime	
To support recovery of the community from the impact of the August 2011 disorder events through the multi-agency Gold recovery co-ordination strategy	
To engage with the 19-24 age group, in particular those living on estates, so that they feel they are active participant of the society	
To support the delivery of the prevent strategy toward preventing people from becoming terrorist or supporting terrorist activities	
To support local community engagement (e.g. Wandsworth Police Consultative Committee) in order to secure effective, citizen-focused, fair, accountable and responsive policing and community safety activity	

Strategic Priority 4: Substance misuse Lead: Wandsworth Drug Intervention Programme

ACTION	PROGRESS
Alcohol and drug misuse	
To reduce the harm caused by illegal drugs and alcohol, by increasing the number of problem drug users and those with alcohol dependency who leave treatment free of their substance of addiction.	
To reduce public complaints in respect of current hotspots and ensure the drinkers themselves access the treatment and care they require (Street Drinkers Project)	
To support better those with substance misuse problems who leave Wandsworth Prison to achieve a smooth transition to community-based treatment services through a work readiness programme which will involve staff providing advocacy and post-release support.	
To develop a plan to reduce alcohol related offending in respect of key offence types by building additional capability and capacity into the alcohol treatment system.	
Young people, families and substance misuse	
To re-tender the young people's drug service	

PARTNERSHIP PLAN – 2012/13 KEY ACTIONS

To conduct a survey of drug, alcohol and smoking in secondary schools and develop action plan based on results	
To increase the number of young people with "complex needs" in treatment. Young people with "complex needs" includes, young offenders, NEETs and using 2 or more substances.	
To strengthen work to address the impact of substance misuse on families.	

Strategic Priority 2012/13: Young People and families Lead agency: Wandsworth Council – Children's Services Department

ACTION	PROGRESS
Young offenders	
To undertake early intervention work at ending gang and youth violence	
To sustain reductions in youth crime through supporting existing initiatives developed by the youth Offending Team, the police and other partners	
To effectively manage the most vulnerable young people through the Youth Risk Management Panel	
To divert young people away from the youth justice system where appropriate	
Complex Families	
To work with the most problematic families through the Family Recovery Project	
To work with an estimated 660 Troubled Families in the Borough	
To provide support to families with entrenched worklessness by progressing multi-generational families with multiple problems closer to employment	
Support the prison exemplar project in conjunction with Kensington & Chelsea and Hammersmith & Fulham	
Young victims	
To engage with all young people in the borough, in particular those at	

PARTNERSHIP PLAN – 2012/13 KEY ACTIONS

risk, to better understand the causes and impact of the August 2011 disorder event on this group	
To raise young people's awareness of personal safety through the delivery of targeted programmes	
To support anti-bullying initiatives	

To improve the confidence of front line practitioners in their ability to identify, challenge and support children and their families in circumstances which lead to significant harm

Strategic Priority 2012/13: Reduce Re-Offending Lead agency: London Probation Trust – Wandsworth

ACTION	PROGRESS
To develop a new IOM scheme for Wandsworth including a new cohort which replaces the existing Integrated Offender Management and Priority and Prolific Offender schemes.	
To continue and support the management of violent offenders through appropriate groups, including the Multi-Agency Risk Assessment Conference, Multi Agency Public Protection Arrangements and the Violent and Forensic Offender Management	

